



## Upper Valley Waste Management Agency Board Agenda Letter

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**TO:** Board of Directors  
**FROM:** Steven Lederer - Manager  
Upper Valley Waste Management Agency  
**REPORT BY:** Steven Lederer, Director of Environmental Management - 253-4471  
**SUBJECT:** Board Study Session on Franchise Issues

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### **RECOMMENDATION**

#### **STUDY SESSION ON FRANCHISE ISSUES**

DISCUSSION ITEM: The Agency Manager requests the Board continue its Study Session on the following items:

A. Methods of funding additional services through increasing fees:

1. Franchise Fees
2. Build into rates costs of various city/town sponsored events (such as the Yountville clean up event)
3. One time (annual) residential surcharge to fund a particular event (such as an HHW event)

B. Methods of reducing rate payer costs:

1. Doing a "ground up" review of service costs (note that this will not reduce total costs but may move various fees around)
2. Whether certain services could be cut to reduce costs
3. Whether an efficiency study of UVDS operations should be conducted

**This item to remain on the agenda to accommodate ongoing Board comments as the Board sees fit.**

### **EXECUTIVE SUMMARY**

During the June, 2011 Board meeting several policy questions were discussed in the context of setting 2011-2012 rates. In subsequent meetings the Board has identified their top issues, which are addressed in this agenda item.

### **FISCAL IMPACT**

Is there a Fiscal Impact?                      No

### **ENVIRONMENTAL IMPACT**

ENVIRONMENTAL DETERMINATION: The proposed action is not a project as defined by 14 California Code of Regulations 15378 (State CEQA Guidelines) and therefore CEQA is not applicable.

### **BACKGROUND AND DISCUSSION**

At previous Board meetings, Board direction has narrowed the focus to the following items. A brief discussion of each of the issues is provided below.

#### A. Methods of funding additional services through increasing fees:

1. Franchise Fees
2. Build into rates costs of various city/town sponsored events (such as the Yountville clean up event)
3. One time (annual) residential surcharge to fund a particular event (such as an HHW event)

#### B. Methods of reducing rate payer costs:

1. Doing a "ground up" review of service costs (note that this will not reduce total costs but may move various fees around)
2. Whether certain services could be cut to reduce costs
3. Whether an efficiency study of UVDS operations should be conducted

At our last meeting, the Board requested staff investigate and report back on the following:

1. Rates and services provided in other regions of the County
2. The costs to develop an HHW facility at CFL
3. A draft mailer for the Board to review in order to poll residential customers regarding their desire to fund an HHW event via an annual surcharge.

In response to this request:

1. A matrix of rates and services provided throughout the county has been produced by Dave and Julia and is attached.
2. The Agency Manager researched the costs of establishing the HHW facility at Devlin Road. In 1994 this facility was constructed for a cost of \$500,000. While that number is not fully determinative of the cost to develop a similar facility at CFL, it does appear clear that such an effort is beyond the financial capabilities of our agency.
3. The draft mailer to customers is also attached.

The Manager will provide a summary of each of the above at the meeting and requests direction moving forward.

**SUPPORTING DOCUMENTS**

- A . Basic service rates & fees in other regions of the County
- B . Comparative table of services provided in other regions of the County
- C . HHW Postcard Mailer

Recommendation: Approve  
Reviewed By: Steven Lederer