Upper Valley Waste Management Agency

Q3 Report July 1-September 30, 2021



Q3 2021 Submitted November 1, 2021

Table of Contents

CUSTOMER REPORT	2
NUMBER OF CUSTOMERS BY TYPE	2
Services by Customer Type and Program	2
RESIDENTIAL CART COUNTS AND WEEKLY SERVICE LEVELS	2
COMMERCIAL CONTAINER COUNTS, COLLECTION FREQUENCY, WEEKLY SERVICE LEVELS	3
CUSTOMER SERVICE REPORT	7
CUSTOMER CALL DATA	8
RESIDENTIAL AND COMMERCIAL SERVICE REQUESTS	9
SUMMARY OF COMPLAINTS AND MISSES	9
CUSTOMER PAYMENT DATA	10
New & Existing Programs Report	11
PARTICIPATION BY SERVICE PROGRAM & CUSTOMER TYPE	12
TONNAGE REPORT:	14
SUMMARY TONNAGE REPORT - UVWMA FRANCHISED MATERIALS	14
Tons Marketed - UVWMA Franchised Materials	14
MEMBER REPORT	15
MEMBER FACILITY SERVICES	15
MEMBER COMPOST DONATIONS	17
OUTREACH & EDUCATION REPORT.	17
STATE RECYCLING LAWS	21
COMMERCIAL OUTREACH & EDUCATION	22
FINANCIAL INFORMATION	23
REVENUE REPORT	23
Audited Financial Statements	23
ACTUAL OPERATING RATIO AND OPERATING RATIO.	23

Upper Valley Waste Management Agency

Q3 Report July 1-September 30, 2021

Customer Report

Number of Customers by Type

Upper Valley Disposal & Recycling, (the "Company") uses Soft-Pak, industry software, for the management of customer account information, routing and billing. This past year, the Company worked to improve and refine documentation and coding of services in order to streamline reporting for internal process improvement and external reporting. Customers are presently coded as single family residential (1-4 units), commercial or temporary (short term subscriptions for clean-up helpers and debris boxes).

The goals for Q4 are to separate out the multifamily residential customers (5+ units) from the commercial business customers and to continue auditing commercial and residential accounts for service verification and documentation accuracy. Table 1 below shows the average number of customers by type. Mobile home customers who have individual service but who do not have accounts, or pay their own bills do not show up in this count. In Q4 the Company is preparing to include these customers into the system in order to help UVWMA meet the requirements for monitoring, outreach, education and contamination at the generator level for SB 1383.

TABLE 1: O3 MONTHLY AVERAGE CUSTOMER COUNTS

Customer Type	Calistoga	St. Helena	Yountville	County	Total
Residential	1,156	1,770	688	2,329	5,944
Commercial	175	288	64	464	816
Temporary	11	20	1	79	111
Total	1,167	2,078	753	2,872	6,870

Services by Customer Type and Program

Residential Cart Counts and Weekly Service Levels

All residential customers are offered three cart services as part of a "bundled rate". Included is a gray garbage (landfill) cart, a blue single stream recycling cart and a green organics (compost) cart. The monthly fee is based on the size of the garbage cart. Garbage cart sizes offered are 32, 64, and 96 gallons. Recycling and organics are only offered in the 96 gallon size. Customers may choose to pay additional monthly fees for extra recycling and organics carts. Table 2 below details the cart count in each service area by cart size. Total gallons for each service type is also detailed. Because Residential customers include 1-4 units, the cart counts will not match the customer counts.

TABLE 2: RESIDENTIAL SERVICE LEVELS

			Resi	dential We	ekly G	arbage Ser	vice			
Q3 2021		Calistoga	:	St. Helena	,	Yountville		County	Total	All Areas
CART	#	Total	#	Total	#	Total	#	Total	#	Total
size	Carts	Gallons	Carts	Gallons	Carts	Gallons	Carts	Gallons	Carts	Gallons
32 gallon	1,410	45,120	1,620	51,840	769	24,608	1,832	58,624	5,631	180,192
64 gallon	110	7,040	262	16,768	68	4,352	439	28,096	879	56,256
96 gallon	57	5,472	94	9,024	20	1,920	231	22,176	402	38,592
Totals	1,577	57,632	1,976	77,632	857	30,880	2,502	108,896	6,912	275,040
	Residential Weekly Recycling Service									
Q3 2021		Calistoga		St. Helena		Yountville		County	Tota	I All Areas
CART	#	Total	#	Total	#	Total	#	Total	#	Total
size	Carts	Gallons	Carts	Gallons	Carts	Gallons	Carts	Gallons	Carts	Gallons
96 gallon	1,542	148,032	1,951	187,296	818	78,528	2,445	234,720	6,756	648,576
			Resi	dential We	ekly O	rganics Sei	vice			
Q3 2021		Calistoga		St. Helena		Yountville		County		All Areas
CART	#	Total	#	Total	#	Total	#	Total	#	Total
size	Carts	Gallons	Carts	Gallons	Carts	Gallons	Carts	Gallons	Carts	Gallons
96 gallon	1,476	141,696	1,691	162,336	762	73,152	2,285	21,360	6,214	398,544

Commercial Container Counts, Collection Frequency, Weekly Service Levels

Commercial businesses, including multifamily dwellings, are offered a variety of container types, sizes and collection frequency. Collection frequency is the number of days per week the customer has service. Customers who subscribe to cart service for garbage (gray cart) are provided one single stream recycling (blue) cart and one organics (green) cart at no additional charge. Commercial customers who subscribe to bin service for garbage service are provided three single stream recycling (blue) carts and one organics (green) cart at no additional charge. Customers may choose to pay additional monthly fees for extra recycling and organics carts. Food scrap carts are offered at no additional charge for those customers with commercial kitchens or large volumes of food waste. Tables 3-5 reflect cart or bin size by individual service area. Table 3 details cart service. Table 4 details bin service. Table 5 details roll-offs and compactors by size, number of empties and total average weekly volume.

TABLE 3: COMMERCIAL CART SERVICE LEVELS

	Calistoga											
Container Type & Size	Cart Count		Frequ	iency	Weekly Service Levels							
GARBAGE CART SIZE	Totals	1	2	3	Total Gallons	Total Yardage						
32 gallon	577	577	0	0	18,464	91						
64 gallon	19	19	0	0	1,216	6						
96 gallon	159	153	6	0	15,840	78						
RECYCLING CART SIZE	Totals	1	2	3	Total Gallons	Total Yardage						
64 gallon	5	5	0	0	320	2						
96 gallon	668	668	0	0	64,128	317						
ORGANICS CART SIZE	Totals	1	2	3	Total Gallons	Total Yardage						
96 gallon	301	301	0	0	28,896	143						
FOOD SCRAPS CART SIZE	Totals	1	2	3	Total Gallons	Total Yardage						
64 gallon	156	8	22	126	27,520	136						

	St. Helena											
Q3 2021	Cart Count		Frequ	iency	Weekly Service Levels							
GARBAGE CART SIZE	Totals	1	2	3	Total Gallons	Total Yardage						
32 gallon	290	290	0	0	9,280	46						
64 gallon	32	30	2	0	2,176	11						
96 gallon	170	163	4	3	17,280	86						
RECYCLING CART SIZE	Totals	1	2	3	Total Gallons	Total Yardage						
35 gallon	4	4	0	0	140	1						
96 gallon	751	751	0	0	72,096	357						
ORGANICS CART SIZE	Totals	1	2	3	Total Gallons	Total Yardage						
96 gallon	144	144	0	0	13,824	68						
FOOD SCRAPS CART SIZE	Totals	1	2	3	Total Gallons	Total Yardage						
64 gallon	243	10	26	207	43,712	216						

	Yountville											
Q3 2021	Cart Count	Fre	que	ency	Weekly Service Levels							
GARBAGE CART SIZE	Totals	1	2	3	Total Gallons Total Yarda							
32 gallon	239	239	0	0	7,648	38						
64 gallon	3	3	0	0	192	1						
96 gallon	57	57	0	0	5,472	27						
RECYCLING CART SIZE	Totals	1	2	3	Total Gallons	Total Yardage						
96 gallon	372	366	6	0	36,288	180						
ORGANICS CART SIZE	Totals	1	2	3	Total Gallons	Total Yardage						
96 gallon	78	78	0	0	7,488	37						
FOOD SCRAPS CART SIZE	Totals	1	2	3	Total Gallons Total Yardag							
64 gallon	92	2	0	90	26,048	129						

	Napa County											
Q3 2021	Cart Count	F	reque	ency	Weekly Service Levels							
GARBAGE CART SIZE	Totals	1	2	3	Total Gallons	Total Yardage						
32 gallon	249	249	0	0	7,968	39						
64 gallon	52	52	0	0	3,328	16						
96 gallon	147	139	8	0	14,880	74						
RECYCLING CART SIZE	Totals	1	2	3	Total Gallons	Total Yardage						
35 gallon	5	5	0	0	175	1						
96 gallon	761	749	12	0	74,208	367						
ORGANICS CART SIZE	Totals	1	2	3	Total Gallons	Total Yardage						
96 gallon	262	262	0	0	25,152	125						
FOOD SCRAPS CART SIZE	Totals	1	2	3	Total Gallons	Total Yardage						
64 gallon	205	35	86	84	37,440	185						

TABLE 4: COMMERCIAL BIN SERVICE LEVELS INCLUDING FRONT LOAD COMPACTORS

Calistoga									
Q3 2021									
Commercial Garbage Service	Total Bin Count	1	2	3	4	5	Total Weekly Yards		
2 Yard Front Load Bin Trash	46	21	14	11	0	0	164		
2 Yard Front Load Compactor Trash*	4	0	0	4	0	0	48		
4 Yard Front Load Bin Trash	33	17	10	6	0	0	220		
6 Yard Front Load Bin Trash	8	6	2	0	0	0	60		
*compactor compaction rate is 2:1	91						492		
Commercial Recycling Services	Total Bin Count	1	2	3	4	5	Total Weekly Yards		
2 Yard Front Load Bin	2	0	2	0	0	0	8		
4 Yard Front Load Bin	36	11	22	3	0	0	256		
6 Yard Front Load	15	3	12	0	0	0	162		
	53						426		
Commercial Organics Service	Total Bin Count	1	2	3	4	5	Total Weekly Yards		
No Organics Bin Service	0		•	•			0		

St. Helena									
Q3 2021			Fre	quenc					
Commercial Garbage Service	Total Bin Count	1	2	3	4	5	Total Weekly Yards		
2 Yard Front Load Bin Trash	56	0	7	0	0	0	28		
2 Yard Front Load Compactor Trash*	1	0	1	0	0	0	8		
4 Yard Front Load Bin Trash	70	28	16	12	4	10	648		
6 Yard Front Load Bin Trash	23	11 4 3 0 5				318			
*compactor compaction rate is 2:1	150					1,002			
Commercial Recycling Services	Total Bin Count	1	2	3	4	5	Total Weekly Yards		
4 Yard Front Load Bin	70	25	22	15	8	0	584		
6 Yard Front Load	34	21	2	3	8	0	396		
	104						980		
Commercial Organics Service	Total Bin Count	1	2	3	4	5	Total Weekly Yards		
4 Yard Front Load Bin	5	5	0	0	0	0	20		
6 Yard Front Load	1	1	0	0	0	0	6		
	6		•	•	•	•	26		

Yountville									
Q3 2021			Freq	uency	/				
Commercial Garbage Service	Total Bin Count	1	2	3	4	5	Total Weekly Yards		
2 Yard Front Load Bin Trash	7	4	3	0	0	0	14		
2 Yard Front Load Compactor Trash*	1	0	1	0	0	0	8		
4 Yard Front Load Bin Trash	52	8 15 24 5 0				520			
4 Yard Front Load Compactor Trash*	1	0 1 0 0 0			0	16			
*compactor compaction rate is 2:1	61						558		
Commercial Recycling Services	Total Bin Count	1	2	3	4	5	Total Weekly Yards		
4 Yard Front Load Bin	43	8	18	9	8		412		
6 Yard Front Load	3	0	0	3	0		54		
	46			466					
Commercial Organics Service	Total Bin Count	1	2	3	4	5	Total Weekly Yards		
No Organics Bin Service	0						0		

	County									
Q3 2021			Freq	uenc	У					
Commercial Garbage Service	Total Bin Count	1 2 3 4 5				Total Weekly Yards				
2 Yard Front Load Bin Trash	78	72	6	0	0	0	168			
3.5 Yard Fork Truck Bin Trash	10	10	0	0	0	0	35			
4 Yard Front Load Bin Trash	115	73	36	6	0	0	652			
6 Yard Front Load Bin Trash	56	34	10	12	0	0	540			
*compactor compaction rate is 2:1	259					1,395				
Commercial Recycling Services	Total Bin Count	1	2	3	4	5	Total Weekly Yards			
2 Yard Front Load Bin	6	4	2	0	0	0	16			
3.5 YD Fork Truck Bin	7	7	0	0	0	0	24.5			
4 Yard Front Load Bin	168	100	34	30	4	0	1096			
6 Yard Front Load	67	29	20	18	0	0	738			
	248						1,875			
Commercial Organics Service	Total Bin Count	1	2	3	4	5	Total Weekly Yards			
2 Yard Front Load Bin	1	1	0	0	0	0	2			
4 Yard Front Load Bin	11	11	0	0	0	0	44			
6 Yard Front Load	4	4	0	0	0	0	24			
	16						70			

TABLE 5: ROLL-OFF AND COMPACTOR SERVICE LEVELS

Average weekly pulls assumes 4.33 weeks per month.

	Calistoga										
Container type	Size	Count	# Pulls	Avg. Weekly Pulls	Avg. Weekly Yards						
Roll-off Garbage	20	2	17	3.93	26						
Roll-off Organics	20	3	5	1.15	8						
Compactor Garbage	12	1	2	0.46	6						
Compactor Recycling	15	1	8	1.85	28						

*Compaction Ratio 3:1

	St. Helena				
Container type	Size	Count	# Pulls	Avg. Weekly Pulls	Avg. Weekly Yards
Roll-off Garbage	20	1	25	5.77	38
Roll-off Garbage	30	1	2	0.46	5
Roll-off Garbage	40	1	29	6.70	89
Roll-off Recycling	20	2	13	3.00	20
Roll-off Recycling	30	2	10	2.31	23
Roll-off Recycling	40	1	2	0.46	6
Roll-off Organics	30	4	15	3.46	35
Compactor Garbage	15	1	1	0.23	3
Compactor Garbage	16	1	2	0.46	7
Compactor Garbage	20	1	4	0.92	18
Compactor Recycling	10	1	17	3.93	39

*Compaction Ratio 3:1

·	Yountville				
Container type	Size Count # Pulls Avg. Weekly Pulls Avg. Weekly Yards				Avg. Weekly Yards
Roll-off Garbage	20	1	1	0.23	2
Roll-off Organics	20	1	1	0.23	2
Roll-off Organics	30	1	1	0.23	2
Roll-off Organics	40	0	0	0.00	0
Compactor Garbage	20	1	15	3.46	69

*Compaction Ratio 3:1

	Napa County				
Container type			#	Avg. Weekly	
	Size	Count	Pulls	Pulls	Avg. Weekly Yards
Roll-off Garbage	20	4	35	8.08	54
Roll-off Garbage	30	1	18	4.16	42
Roll-off Garbage	40	1	21	4.85	65
Roll-off Recycling	20	2	3	0.69	5
Roll-off Recycling	30	8	42	9.70	97
Roll-off Recycling	40	2	12	2.77	37
Roll-off Organics	20	3	19	4.39	29
Roll-off Organics	30	3	14	3.23	32
Roll-off Organics	40	4	16	3.70	49
Compactor Garbage	18	1	37	8.55	154
Compactor Garbage	20	1	1	0.23	5
Compactor Garbage	25	1	3	0.69	17

^{*}Compaction Ratio 3:1

Customer Service Report

Policies and procedures for customer service were revised and implemented in early 2021 for customer service representatives (CSR). Policies and procedures for drivers and other operations staff are currently under revision. All customer service representatives, dispatchers, and drivers were trained on proper documentation in customer accounts. Drivers use on-board computers (tablets) to document services completed or skipped using reason codes. They can also enter service notes for CSRs to use for customer education or informational purposes.

Upper Valley Waste Management Agency | Q3 2021

Customer Call Data

There were 1,420 calls logged in Q3 for residential customers (Table 6) and 297 calls for commercial customers (Table 7).

TABLE 6: RESIDENTIAL CUSTOMER CALL DATA

	Calistoga		
Call Data	July	August	Sept.
Billing	20	60	49
Service	36	40	22
General Inquiry	34	2	1
Complaints	1	0	0
Compliments	1	1	1
Total Calls	92	103	73

County		
July	August	Sept.
50	131	121
83	62	88
57	5	1
0	1	2
0	1	4
190	200	216
	50 83 57 0	July August 50 131 83 62 57 5 0 1 0 1

St. Helena			
July	August	Sept.	
38	71	45	
60	60	55	
46	2	0	
1	0	0	
1	2	0	
146	135	100	

Q3 Totals All Areas
651
582
168
5
14
1,420

Yountville				
July	August	Sept.		
13	28	25		
30	24	22		
18	1	1		
0	0	0		
1	1	0		
62	54	48		

TABLE 7: COMMERCIAL CUSTOMER CALL DATA

	Calistoga		
Call Data	July	August	Sept.
Billing	4	3	5
Service	7	11	13
General Inquiry	2	3	1
Complaints	0	0	1
Compliments	1	0	0
		County	

	County			
Call Data	July	August	Sept.	
Billing	24	24	22	
Service	8	14	27	
General Inquiry	12	1	3	
Complaints	0	0	1	
Compliments	1	0	1	
Total Calls	45	39	54	

St. Helena			
July	August	Sept.	
9	7	8	
14	18	14	
12	1	3	
0	0	0	
0	0	0	

Q3 Totals All Areas
112
139
41
2
3
297

Yountville							
July	Sept.						
1	3	2					
5	3	5					
1	1	1					
0	0	0					
0	0	0					

Residential and Commercial Service Requests

New customers are coded as New Service Starts. Customer accounts are closed due to service cancelation by the customer, or by the Company due to non-payment (SSNP). Customers who cancel service and restart their accounts at the same service address with the same service name are tracked. Service requests are shown in Table 8 (Residential Service Requests) and Table 9 (Commercial Service Requests).

TABLE 8: RESIDENTIAL SERVICE REQUESTS

Residential Service Requests	Calistoga	St. Helena	Yountville	County
New Service Starts	57	76	30	87
Cancel Service	28	71	32	55
Service Restarted	2	0	0	2
Stop Service for Non-payment (SSNP)	16	24	9	39
Resume Service from SSNP	14	22	8	28
Service Change	15	21	6	35
Repair/Replace Cart at Customer's Request	0	5	3	11
Repair/Replace Cart at Driver's Request	22	26	16	45
	154	245	104	302

TABLE 9: COMMERCIAL SERVICE REQUESTS

Commercial Service Requests	Calistoga	St. Helena	Yountville	County
New Service Starts	6	15	3	27
Cancel Service	8	11	4	10
Service Restarted	2	0	0	0
Stop Service for Non-payment (SSNP)	2	10	1	20
Resume Service from SSNP	2	10	1	20
Service Change	11	6	4	21
Repair/Replace Container at Customer's	2	1	1	1
Request				
Repair/Replace Cart at Driver's Request	10	19	16	23
	43	72	30	122

Summary of Complaints and Misses

The Company tracks complaints and complaint resolutions in Soft-Pak using note codes. Issues that cannot be resolved with the customer on the phone are sent to the appropriate manager for resolution within 24 hours. Property damage and complaints about service are always reviewed by a manager. All codes are date and time stamped (Table 10). The Company receives very few calls for complaints (Table 11). All were immediately resolved.

TABLE 10: COMPLAINT CODES

СОМРМ	Complaint: Multiple Misses	Reported misses > 1 per month.
COMPN	Complaint: Excessive Noise	Start times outside permitted/contracted hours
COMPS	Complaint: Service	This may include discourteous behavior as well as any service related complaint other than noise, property damage or multiple misses.
PROPD	Complaint: Property Damage	Damage to personal property during service.
COMPR	Compliant resolution	How the problem was resolved.

TABLE 11: COMPLAINT DATA BY AREA

Complaint Type	Calistoga	St. Helena	Yountville	County	Total Q3
Complaint: Multiple Misses	1	1	0	1	3
Complaint: Excessive Noise	0	0	0	1	1
Complaint: Service	1	0	0	2	3
Complaint: Property Damage	0	0	0	0	0

All customer calls for misses are documented then reviewed in the on-board-computer (OBC) records to see if the driver has recorded a reason for the miss. Of the 144 calls for misses, only 9 were actual misses (Table 12). All containers were emptied the next day.

TABLE 12: MISSES COMPLAINT REVIEW

Notepad Code	Complaint Reviews
COMPM: Complaint: Multiple Misses	<u>3</u>
Customer set out carts on wrong day	1
OBC shows emptied.	1
OBC shows not out.	1
MISSG: Miss Garbage	<u>58</u>
MISS	3
OBC shows emptied.	30
OBC shows no space to lift.	1
OBC shows not out.	24
MISSO: Miss Organics	<u>38</u>
MISS	1
OBC shows emptied.	23
OBC shows not out.	14
MISSR: Miss Recycling	<u>45</u>
MISS	5
OBC shows blocked.	2
OBC shows emptied.	22
OBC shows no space to lift.	1
OBC shows not out.	15

Customer Payment Data

Customers have the ability to receive paper statements only, electronic statements only or both, monthly for commercial and quarterly for residential customers. They also have the ability to pay by credit card by phone or by adding a credit card number to the bill remittance form or online through a bill-pay portal on the website, by check or by bill pay through their bank. Some customers opt to have the bills paid automatically through our autopay program. The Company will work to increase the number of paperless statements and autopay subscriptions for the next year. Table 13 show the details for Residential payments and Table 14 shows the details for Commercial payments.

TABLE 13: RESIDENTIAL PAYMENT DATA

Customer Data Q3 2021	Calistoga	St. Helena	Yountville	Napa County	Q3 Total	%
Total # Customers	1,194	1,866	732	2,455	6,247	100%
# Customers who receive only	913	1,374	534	1,821	4,642	74%
paper statements						
# Customers who receive only	208	373	158	465	1,204	19%
electronic Statements						
#Customers who receive both	73	119	40	169	401	6%
paper and e-statements						
Payment Data Q3 2021	Calistoga	St. Helena	Yountville	Napa County	Q3 Total	%
#Credit Card payment by phone	107	110	38	159	414	7%
or USPS						
#Credit Card by autopay	363	697	287	829	2,176	35%
#Credit Card by online bill pay	168	222	88	307	785	13%
#Check payment	380	549	187	795	1,911	31%
#Bill-pay from customer's bank	167	309	143	400	1,019	16%
account						

TABLE 14: COMMERCIAL PAYMENT DATA

Customer Data Q3 2021	Calistoga	St. Helena	Yountville	Napa County	Q3 Total	%
Total # Customers	547	913	192	1491	3,143	100%
# Customers who receive only paper statements	425	701	156	971	2,253	72%
# Customers who receive only electronic statements	63	128	15	347	553	18%
#Customers who receive both paper and e-statements	59	84	21	173	337	11%
Payment Data Q3 2021	Calistoga	St. Helena	Yountville	Napa County	Q3	%
•					Total	
#Credit Card payment by phone or USPS	21	18	10	48	97	3%
#Credit Card by autopay	128	220	33	264	645	21%
#Credit Card by online bill pay	16	51	11	51	129	4%
#Check payment	307	485	123	795	1,710	54%
#EFT/ACH from customer's bank account	7	33	3	194	237	8%
#Bill-pay from customer's bank account	46	56	6	43	151	5%

New & Existing Programs Report

In July 2021, two new programs were offered to customers.

1. All customers may now add food scraps and non-coated food soiled papers like napkins, paper towels and pizza boxes to their green waste in the green carts and bins. Kitchen pails were distributed to all single family and multifamily residents in July, August and September to aid in the collection of food scraps. Customers were also provided with educational materials. Since the program began, the compost staff reports that they are observing more food waste in the

- green waste in each successive month. At this point, it is estimated that the food waste makes up $^{\sim}1-2\%$ of the overall organics stream.
- 2. Curbside Bulky Item/Reusable Materials collection was added for single family and multifamily customers. Customers with individual service may call twice a year for the curbside collection of up to 2 cubic yards (or 2 large bulky items), 5 e-waste items, and 2 appliances without Freon (or 1 appliance with Freon). Customers must call and request this service. Multifamily customers with shared service that is paid for by the property manager/owner may have the property manager/owner call for a collective pick-up of the above amount of material twice per year. For now, collection is offered on the customer's service day. As this program grows and more data is gathered, the program will be reevaluated for improvement opportunities.

In addition to the curbside collection of garbage, mixed recycling, and organics, single family residential customers are allowed to place out used motor oil and filters on their service day. In order to participate, customers must call and request a Used Oil Recovery Kit. Once they have the kit, they can call to request collection on their service day.

Commercial customers are allowed to participate in several drop-off programs such as film wrap, drip hose, and household hazardous waste at no additional cost. Collection of bulky items is available for a fee. On Friday, November 5, commercial customers there are two events scheduled: one for HHW and one for drip hose. The first collection event for residential customers is scheduled for November 6, 2021 and includes document shredding, household hazardous waste, and e-waste/u-waste.

Participation by Service Program & Customer Type

Overall participation in the traditional weekly curbside collection program for garbage, single stream recycling, and organics is 86.5% for single family residential customers (garbage/recycling/organics) and 35.74% for commercial customers (Table 15). Participation in the Bulky Item Program (Table 16) and the Used Motor Oil/Filter Program (Table 17) is relatively low, ~2% for bulky items and < 1% for used motor oil/filters. There were several clean-up events in the first half of the year which may be a reason for the low participation rate in this program. Participation is expected to increase. Because of service area demographics, oil and filter curbside recycling has been historically low and is utilized by a small but reoccurring number of customers.

TABLE 15: COMMERCIAL & RESIDENTIAL PROGRAM PARTICIPATION

Residential Collection Program Participation				
Garbage Only	1.30%			
Garbage + Recycling	11.30%			
Garbage + Organics	0.90%			
Garbage + Organics + Recycling	86.50%			
	100%			

Commercial Collection Program Participation						
Garbage Only	7.34%					
Garbage + Recycling	43.33%					
Garbage + Organics	0.61%					
Garbage + Food Scraps	0.24%					
Garbage + Organics + Recycling	35.74%					
Garbage + Food Scraps + Recycling	7.22%					
Garbage + Organics + Recycling + Food Scraps	4.28%					
Recycling Only	0.49%					
Organics Only	0.24%					
Recycling + Organics Only	0.12%					
Recycling + Food Scraps Only	0.37%					
	100%					

TABLE 16: BULKY ITEM/REUSABLE MATERIAL COLLECTION PROGRAM

Bulky/Reusable Item Collection Program								
Н	ousehold It	ems	E-Waste Items			Appliances		
Month	# of Items	# Participants	Month # of Items # Participants Month # of Items # F				# Participants	
July	45	20	July	8	5	July	10	9
August	55	29	August	21	9	August	14	10
September	38	23	September	24	10	September	14	11
Totals	138	72	Totals	53	24	Totals	38	30

Tonnage Report:

Summary Tonnage Report - UVWMA Franchised Materials

Facility	Material	July	August	September	Q3 - 2021
Clover Flat Landfill	Solid Waste	1,816	2,126	2,094	6,036
	Recyclable Materials	21	15	49	85
	Organic Materials	496	285	295	1,076
	Construction & Demolition Debris	222	270	602	1,094
	Tons Accepted/Collected	2,555	2,696	3,040	8,291
	Tons Disposed	1,816	2,126	2,094	6,036
UVDS MRF	Recyclable Materials	674	678	635	1,987
	Tons Accepted/Collected	674	678	635	1,987
	Tons Disposed	107	114	98	319
UVR Compost	Organic Materials	408	487	412	1,307
	Tons Accepted/Collected	408	487	412	1,307
	Tons Disposed	-	-	-	-
Total	Recyclable Materials	695	693	684	2,072
	Organic Materials	904	772	707	2,383
	Construction & Demolition Debris	222	270	602	1,094
	Tons Accepted/Collected	3,637	3,861	4,087	11,585
	Tons Disposed	1,923	2,240	2,192	6,355

Residual Percentages	July	August	September	Q3 - 2021
Clover Flat Landfill	71.1%	78.9%	68.9%	72.8%
UVDS - MRF	15.9%	16.8%	15.4%	16.1%
UVR - Compost	0.0%	0.0%	0.0%	0.0%

Tons Marketed - UVWMA Franchised Materials

	Ju	ly 2021	l	Aug	gust 20	021	Septem	ıber 2	021
Commodity	Tons	Avg.	\$/Ton	Tons	Avg	. \$/Ton	Tons	Avg	. \$/Ton
Newspaper	73	\$	57	33	\$	71	62	\$	80
Cardboard	260	\$	97	198	\$	113	394	\$	103
Paper - High Grade	31	\$	203	-			-		
Aluminum	-			11	\$	4,608	-		
Tin Cans	-			11	\$	150	10	\$	140
Glass	231	\$	55	361	\$	113	234	\$	107
HDPE - Clear	9	\$	885	10	\$	885	8	\$	885
HDPE - Colored	-			10	\$	56	10	\$	56
Plastic - PET	-			21	\$	2,045	11	\$	2,039
Plastic - Mixed	10	\$	85	10	\$	80	-	\$	85
Total Tons	614		•	665		•	729		

Member Report

Member Facility Services

Member agencies are offered a variety of container types, sizes and collection frequency at the contracted facilities. Figures 1-4 show each member facility, the services subscribed to, the containers sizes/frequency of collection and weekly yardage by service area. Diversion (Recycling) rates for each facility are weekly percentages based on all services.

FIGURE 1: CALISTOGA MEMBER SERVICES

Facility Name
O1-10729 414 Washington Street O1-31366 414 Washington Street O1-31366 414 Washington Street Commercial Garbage Services 4 Yard Front Load Bin 1 Emptied once per week 4.00
O1-31366 414 Washington Street Commercial Recycling Services A Yard Front Load Bin 1 Emptied once per week 4.00
Commercial Organics Service No Service 0 Recycling (Diversion) Rate 13% Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Your Calistoga Waste Water Treatment Plant Commercial Garbage Service 2 Yard Front Load Bin Trash 1 Emptied once per week 2.00 Commercial Recycling Services No Service 0 0.00 Commercial Organics Service No Service 0 0.00 Recycling (Diversion) Rate 0% Recycling (Diversion) Rate 0% Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Your Calistoga Public Pool 01-12520 1745 Washington Street Commercial Garbage Service 96 Gallon 2 Emptied once per week 0.95 Commercial Organics Service No Service 10 0.00 Recycling (Diversion) Rate 0.95 Commercial Recycling Services 96 Gallon 2 Emptied once per week 0.95 Commercial Organics Service No Service No Service 10 0.00 Recycling (Diversion) Rate 50% Recycling (Diversion) Rate 50%
Facility Name Acct.# Service Address Service Commercial Garbage Service 2 Yard Front Load Bin Trash 1 Emptied once per week 2.00 Commercial Recycling Service No Service 0 0.00 Commercial Organics Service No Service 0 0.00 Recycling (Diversion) Rate 0.00 Recycl
Facility Name Acct.# Service Address Service Commercial Garbage Service 2 Yard Front Load Bin Trash 1 Emptied once per week 2.00 Commercial Recycling Service No Service 0 0.00 Commercial Organics Service No Service 0 0.00 Recycling (Diversion) Rate 0% Facility Name Acct.# Service Address Service Commercial Garbage Service 96 Gallon 2 Emptied once per week 0.95 Commercial Organics Service No Service 0 0.00 Recycling (Diversion) Rate 0% Commercial Garbage Service Service Container Size Container Count Details Total Weekly Yard Front Load Bin Trash 1 Emptied once per week 0.00 Recycling (Diversion) Rate 0% Commercial Organics Service No Service 0 0.00 Recycling (Diversion) Rate 0.00 Recycling (Diversion) Rate 0.00 Recycling (Diversion) Rate 0.00 Recycling (Diversion) Rate 50% Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Yard Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Yard Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Yard Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Yard Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Yard Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Yard Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Yard Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Yard Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Yard Facility Name Acct.# Service Address Service Container Size
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Treatment Plant Commercial Recycling Services No Service 0 0.00 Commercial Organics Service No Service 0 0.00 Recycling (Diversion) Rate 0% Recycling (Diversion) Rate 0% Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Your Calistoga Public Pool 01-12520 1745 Washington Street Commercial Garbage Service 96 Gallon 2 Emptied once per week 0.95 Commercial Recycling Services 96 Gallon 2 Emptied once per week 0.95 Commercial Recycling Service No Service No Service No Service Seculor Service No Service Seculor Service No Service No Service Seculor Service Ser
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Commercial Organics Service No Service 0 0.00 Recycling (Diversion) Rate 0% Facility Name Acct.# Service Address Service Commercial Garbage Service 96 Gallon 2 Emptied once per week 0.95 Commercial Recycling Services 96 Gallon 2 Emptied once per week 0.95 Commercial Organics Service No Service No Service Pacility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Years 1000 No Service No Service No Service Details Total Weekly Years 1000 No Service No Service No Service No Service No Service Total Weekly Years 1000 No Service No Service No Service No Service Service Service Service Service Container Size Container Count Details Total Weekly Years 1000 No Service No Service No Service No Service Service Service No Servic
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Commercial Organics Service No Service 0.00
Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Ya
Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Ye
Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Ye
Calistoga Police 01-19778 1232 Washington Street Commercial Garbage Service 96 Gallon 1 0.48
Department Emptied once per week
Commercial Recycling Services 96 Gallon 1 Emptied once per week 0.48
Commercial Organics Service 96 Gallon 1 Emptied once per week 0.48
Recycling (Diversion) Rate 67%
Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Y
Calistoga City Hall 01-28302 1232 Washington Street Commercial Garbage Service 64 Gallon 1 Emptied once per week 0.32
Commercial Recycling Services 96 Gallon 1 Emptied once per week 0.48
Commercial Organics Service No Service 0
Recycling (Diversion) Rate 60%
Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Y:
Facility Name Acct.# Service Address Service Container Size Container Count Details Total Weekly Y: Calistoga City Cans 15200 Various Locations on Commercial Garbage Service 32 Gallon 27 Emptied 4 times per week 17.11
Calistoga City Cans 15200 Various Locations on Commercial Garbage Service 32 Gallon 27 Emptied 4 times per week 17.11
Calistoga City Cans 15200 Various Locations on Washington & Lincoln Commercial Garbage Service 32 Gallon 27 Emptied 4 times per week 17.11

FIGURE 2: ST. HELENA MEMBER SERVICES

Facility Name	Acct.#	Service Address	Service	Container Size	Container Count	Details	Total Weekly Yards
St. Helena City	01-28795	1572 Railroad Avenue	Commercial Garbage Service	4 Yard Front Load Bin Trash	1	Emptied once per week	4.00
Hall/Public Works							1
			Commercial Recycling Services	96 Gallon	3	Emptied once per week	1.43
			Commercial Organics Service	No Service	0		
						Recycling (Diversion) Rate	36%
Facility Name	Acct.#	Service Address	Service	Container Size	Container Count	Details	Total Weekly Yards
St. Helena Police/Fire	01-10304	1480 Main Street	Commercial Garbage Service	4 Yard Front Load Bin Trash	1	Emptied 2 times per week	8.00
Depart.							
			Commercial Recycling Services	96 Gallon	8	Emptied once per week	3.80
			Commercial Organics Service	96 Gallon	1	Emptied once per week	0.48
			Commercial Food Scraps Service	64 Gallon	8	Emptied once per week	0.32
						Recycling (Diversion) Rate	36%
Facility Name	Acct.#	Service Address	Service	Container Size	Container Count	Details	Total Weekly Yards
St. Helena Recreation	01-25219	1574 Railroad Avenue	Commercial Garbage Service	96 Gallon			
Dept.					1	Emptied once per week	0.48
			Commercial Recycling Services	96 Gallon	1	Emptied once per week	0.48
			Commercial Organics Service	96 Gallon	1	Emptied once per week	0.48
						Recycling (Diversion) Rate	67%
Facility Name	Acct.#	Service Address	Service	Container Size	Container Count	Details	Total Weekly Yards
St. Helena Library	01-10324	1492 Library Lane	Commercial Garbage Service	2 Yard Front Load Bin Trash	1	Emptied once per week	2.00
			Commercial Recycling Services	96 Gallon	3	Emptied once per week	1.43
			Commercial Organics Service	No Service	0		
						Recycling (Diversion) Rate	71%
Facility Name	Acct.#	Service Address	Service	Container Size	Container Count	Details	Total Weekly Yards
St. Helena Corp Yard	01-9860	1405 CHARTER OAK	Commercial Garbage Service	20 Yard Roll-off Garbage	1	Emptied once in Q3	1.54
			Commercial Garbage Service	2 Yard Front Load Bin Trash	1	Emptied 2 times per week	4.00
	01-10303	1405 CHARTER OAK	Commercial Recycling Services	96 Gallon	3	Emptied once per week	1.43
			Commercial Organics Service	No Service	0		
						Recycling (Diversion) Rate	26%
Facility Name	Acct.#	Service Address	Service	Container Size	Container Count	Details	Total Weekly Yards
Crane Park	01-22041	360 Crane Avenue	Commercial Garbage Service	4 Yard Front Load Bin Trash	1	Emptied 2 times per week	8.00
	01-10302	360 Crane Avenue	Commercial Recycling Services	4 Yard Front Load Bin	1	Emptied once per week	4.00
			Commercial Organics Service	No Service	0		
						Recycling (Diversion) Rate	50%
						, , ,	
Facility Name	Acct.#	Service Address	Service	Container Size	Container Count	Details	Total Weekly Yards
Waste Water	01-10054	1 Chaix Lane	Commercial Garbage Service	20 Yard Roll-off Garbage	1	Emptied 2 times in Q3	3.08
Treatment Plant				Ü			
	01-10579	254 S. St Helena Hwy	Commercial Garbage Service	96 Gallon	1	Emptied once per week	0.48
		410 Cyrstal Springs Road	Commercial Garbage Service	20 Yard Roll-off Garbage	1	No empties in Q3	0
	01-31251	410 Cyrstal Springs Road	Commercial Garbage Service	4 Yard Front Load Bin Trash	1	Emptied once per week	4.00
	01-10579	254 S. St Helena Hwy	Commercial Recycling Services	96 Gallon	2	Emptied once per week	0.95
					1	Emptied 2 times in Q3	2.00
	01-10054	1 Chaix Lane	Commercial Recycling Services	20 Yard Roll-off Recycling	1 1	Emptied 2 times in Q3	3.08

FIGURE 3: YOUNTVILLE MEMBER SERVICES

Facility Name	Acct.#	Service Address	Service	Container Size	Container Count	Collection Details	Total Weekly Yards
Yountville Community I	01-10427	6516 Washington Street	Commercial Garbage Service	4 YardFront Load Bin Trash	1	Emptied once per week	4.00
			Commercial Recycling Services	96 gallon	3	Emptied once per week	#DIV/0!
			Commercial Organics Service	No Service	0		
						Recycling (Diversion) Rate	#DIV/0!
Facility Name	Acct.#	Service Address	Service	Container Size	Container Count	Details	Total Weekly Yards
Waste Water Treatmen	01-11531	7501 Solano Avenue	Commercial Garbage Service	2 Yard Front Load Bin Trash	1	Emptied once per week	2.00
	01-16945	7501 Solano Avenue	Commercial Garbage Service	20 Yard Roll-off Garbage	1	4 empties during Q3	6.15
	01-11531	7501 Solano Avenue	Commercial Recycling Services	6 Yard Front Load Bin	1	Emptied once per week	6.00
	01-16945	7501 Solano Avenue	Commercial Organics Service	20 Yard Roll-off Organics	1	0	0.00
	01-16945	7501 Solano Avenue	Commercial Organics Service	30 Yard Roll-off Organics	1	3 empties during Q3	6.92
						Recycling (Diversion) Rate	61%
Facility Name	Acct.#	Service Address	Service	Container Size	Container Count	Details	Total Weekly Yards
Yountville Town Hall	01-31447	6550 Yount Street	Commercial Garbage Service	96 gallon	4	1	#DIV/0!
•			Commercial Recycling Services	4 Yard Front Load Bin	1	1	4.00
			Commercial Organics Service	No Service	0		
						Recycling (Diversion) Rate	#DIV/0!

FIGURE 4: COUNTY MEMBER SERVICES

Facility Name	Acct.#	Service Address	Service	Container Size	Container Count	Details	Total Weekly Yards
Napa County Fairground	01-9375	1435 North Oak Street	Commercial Garbage Service	No Service			
			Commercial Recycling Services	6 Yard Mixed Recycling	2	Emptied once per week	12.00
			Commercial Organics Service	No Service			
						Recycling (Diversion) Rate	100%
Facility Name	Acct.#	Service Address	Service	Container Size	Container Count	Details	Total Weekly Yards
Napa County Roads Dep	01-21615	7292 S Silverado Trail	Commercial Garbage Service	20 Yard Roll-off Garbage	1	Emptied 3 times in Q3	4.62
	01-30750	7294 S Silverado Trail	Commercial Garbage Service	40 Yard Roll-off Garbage	1	Emptied once in Q3	3.08
			Commercial Recycling Services	96 gallon	3	Emptied once per week	1.43
			Commercial Organics Service	96 gallon	1	Emptied once per week	0.48
						Recycling (Diversion) Rate	20%
Facility Name	Acct.#	Service Address	Service	Container Size	Container Count	Details	Total Weekly Yards
Napa County Public Wo	01-24997	2446 Stagecoach Canyon	Commercial Garbage Service	32 Gallon	1	Emptied once per week	0.16
			Commercial Recycling Services	96 gallon	1	Emptied once per week	0.48
			Commercial Organics Service	No Service			
						Recycling (Diversion) Rate	75%
Facility Name	Acct.#	Service Address	Service	Container Size	Container Count	Details	Total Weekly Yards
Napa County Open Space	01-31309	Dry Creek Road	Commercial Garbage Service	40 Yard Roll-off Garbage	1	Emptied once in Q3	3.08
			Commercial Garbage Service	30 Yard Roll-off Garbage	1	Emptied once in Q3	2.31
			Commercial Organics Service	30 Yard Roll-off Organics	0	Emptied once in Q3	2.31
						Recycling (Diversion) Rate	30%

Member Compost donations

Compost was donated to the following jurisdictions:

- City of St. Helena Parks Department received 60 tons of compost
- Yountville Public Works Department received 60 tons of compost
- Calistoga Unified School District received 40 tons of compost.

A compost giveaway for residential customers is being planned for November 20, 2021.

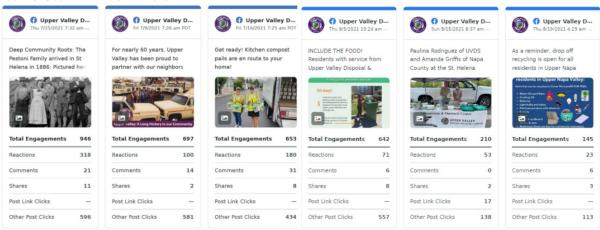
Outreach & Education Report

In collaboration with UVWMA, UVDS provides education, outreach and community involvement that will help reach mutual diversion goals on the path to zero waste. The Company is committed to engage and educate the communities they serve in how they too can be part of the solution. Outreach is the most important aspect in reaching these goals. The operations team, customer service representatives, and Community Outreach Coordinator all work together to help all customers have the "right size" service that fits their needs and results in keeping resources out of the landfill and into the right containers. UVDS offers a diverse communications strategy to engage customers to embrace a culture of resource conservation. Table 18 highlights the various types of outreach provided to the community. To reach the majority of customers, the Company uses a combination of communication strategies including social media (Figure 5), website (Figure 6) newspaper ads (Figure 7), and direct mailers through bill inserts (Figure 8) to customers regularly. Customer questions and driver feedback help guide the messaging content.

TABLE 17: PUBLIC OUTREACH & EDUCATION



FIGURE 5: SOCIAL MEDIA CAMPAIGNS



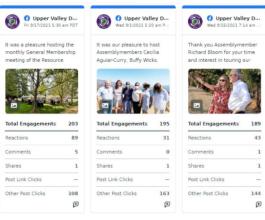


FIGURE 6: NEWLY DESIGNED WEBSITE

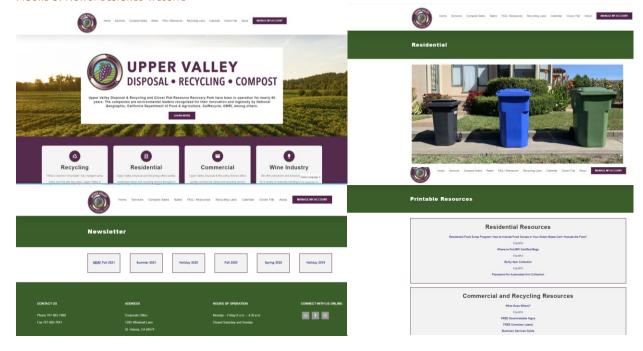


FIGURE 7: NEWSPAPER AD CAMPAIGNS

JULY

7/14 & 7/25/21

Napa Valley Register Family of Newspapers

7/31/21 Yountville Sun

8/2/21 Calistoga Tribune





AUGUST

8/20/21

Inside Napa Valley/Napa Valley Register Family of Newspapers

9/3/21 Calistoga Tribune





SEPTEMBER

9/12/21

Napa Valley Register Family of Newspapers

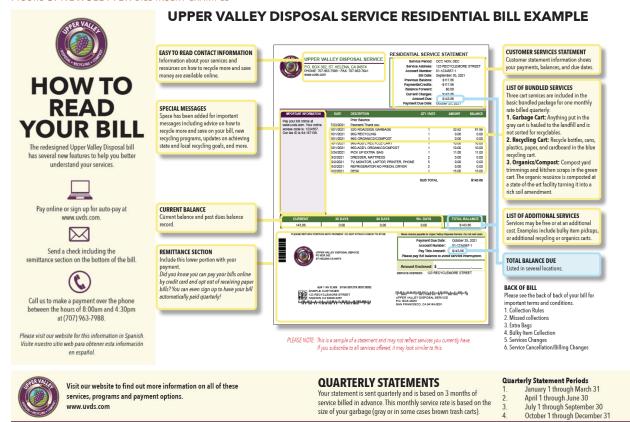
9/16/21 Yountville Sun





The majority of calls into the call center are from customers confused about the details in their monthly/quarterly statements. For this reason, the statements were completely redesigned and customers received a special newsletter explaining the new layout and how to read the bill. This new design was launched with the October statements. The goal is to have fewer billing inquiry calls.

FIGURE 8: NEWSLETTER BILL INSERT EXAMPLE



Take advantage of all the services that you pay for as part of your monthly service rate!

BULKY ITEM COLLECTION =



State Recycling Laws

WEEKLY COLLECTION SERVICES

There are several laws that mandate recycling for commercial customers. The three most relevant laws are summarized below.

- AB 341 (Chesbro) Mandatory Commercial Recycling Collection, enacted in 2012, required commercial businesses who generate four or more cubic yards of garbage per week and multifamily dwellings with 5 or more units to recycle. Generators are not mandated to subscribe to a service; they may self-haul or donate recyclable materials. This law mandates education, outreach, monitoring and reporting of compliance with the law; however, there are no penalties for non-compliance.
- 2. AB 1826 (Chesbro) Mandatory Organic Recycling Collection, enacted in 2016, required commercial businesses and multifamily dwellings with 5 or more units to recycle organic waste (yard waste, non-treated wood waste, food waste and food soiled papers). Generators are not mandated to subscribe to a service; they may self-haul materials to an organics processing facility or compost limited amounts of materials on site. In 2020, the requirement dropped to 2 cubic yards combined solid waste from 4 cubic yards. This law mandates education, outreach, monitoring and reporting of compliance with the law; however, there are no penalties for non-compliance.
- 3. SB 1383 (Lara) Short Lived Climate Pollutants: Organics Waste Methane Emissions Reductions was signed into law in 2016 but does not go into effect until January 1, 2022. This law sets two targets for the State:
 - 1) To reduce organic waste disposal 50% by 2020 and 75% by 2025
 - 2) To rescue at least 20% of currently disposed surplus food for people to eat.

This law mandates education, outreach, monitoring and reporting of compliance with the law. However, unlike the previous two laws, this law includes enforcement and penalties for jurisdictions, processors/facilities, and generators and also includes residential customers.

Monitoring and reporting for SB 1383 is very challenging. The Company has signed a contract with Recyclist to implement a cloud based record keeping and reporting system that will be shared with UVWMA. The implementation kick-off meeting is scheduled for early November and should be ready for use by late January 2022. The program benefits include:

- Identifying generators
- Generator waste stream insight
- Tracking education and outreach to generators
- Recording waivers issued
- Establishing a system for self-hauler reporting
- Maintaining a detailed list of food recovery organizations and services
- Monitoring compliance of generators, recovery services and organizations
- Tracking annual inspections and compliance reviews
- Issuing notices of violation, following up every 90 days, imposing penalties
- Keeping centralized records for 5 years and providing access on demand within 1 business day
- EAR (Electronic Annual Reports)-Ready Stats & Reports

More details on the program tracker can be viewed at https://recyclist.co/tracker/.

Commercial Outreach & Education

Program participation was detailed in Table15 on pages 13-14 and Member Agency diversion was detailed on pages 15-17. There are many opportunities for improvement in program participation as well as diversion of materials from the landfill. SB 1383 should help in this respect due to enforcement mechanisms. Continuing education & outreach in collaboration with UVWMA to the business

community will be the priority for Company. Figure 9 shows the outreach and education that was conducted for businesses in Q3 2021.

FIGURE 9: COMMERCIAL BUSINESS OUTREACH & EDUCATION



Financial Information

Revenue Report

Proprietary information, not for release.

Audited Financial Statements

Proprietary information, not for release.

Actual Operating Ratio and Operating Ratio.

The Actual Operating Ratio is calculated from information in the audited financial statements. The first calculation will be based on the 2021 audited financial statements and provided with the Q2-2022 Quarterly Report.