

Hess Construction Co., Inc.

4484 Hess Drive, American Canyon, CA 94503

Phone: (707) 552-7931 Fax: (707) 552-3988

Contractor's State License No. 265925

An Equal Opportunity Employer

Tim,

Hess Construction Company is requesting that you release us from the project, Pond Transfer Structure – Pond 2 to Pond 3. The owner is retiring and closing operations effective June 1. The materials for aforementioned project are not available within the timeframe.

I would like to thank Napa Sanitation District for the opportunity to work together successfully for over 45+ years. We consider Napa Sanitation one of the best districts to work for.

Thank you
Larry Hess

A handwritten signature in black ink that reads "Larry Hess". The signature is written in a cursive style with a long, sweeping underline that extends to the right.