



**The Juvenile Justice Crime Prevention Act**  
**Napa: 2007 Progress Report for STAR Program**

In the area below, please enter program expenditures for each identified line item from each funding source incurred during Fiscal Year 2006 - 2007

ALLOCATED FUNDS FOR FISCAL YEAR 2006 - 2007		<b>\$363,117</b>	
PROGRAM EXPENDITURES FOR 2006 - 2007	State Funds	Interest	Non-JJCPA Funds
Salaries and Benefits: (Help)	\$332,296	\$5,876	Total Non-JJCPA Funds: \$0
Services and Supplies: (Help)	\$14,025	\$0	
Professional Services: (Help)	\$0	\$0	
Community-Based Organizations: (Help)	\$0	\$0	
Fixed Assets: (Help)	\$0	\$0	
Administrative Overhead (Maximum = 0.5% of State Funds): (Help)	\$1,816	\$0	
Other: (Help)	\$0	\$0	
Fund Totals:	<b>\$348,137</b>	<b>\$5,876</b>	<b>\$0</b>
Program Total for 2006 - 2007 Fiscal Year:	<b>\$354,013</b>		

Enter the number of juveniles who participated in the program during the fiscal year 2006 - 2007. Provide separate counts for those completed the program, those who were 'in progress' as the end of the fiscal year (i.e., still 'enrolled' in the program), and those who did not complete the program (i.e., failed to completed the program and are no longer 'enrolled' in the program).

NUMBER OF PROGRAM PARTICIPANTS	
Completed Program:	146
In Progress:	42
Did Not Complete Program:	38
<b>Total:</b>	<b>226.00</b>

Enter the approximate average length of time spent in the program by **all program participants** during the fiscal year.

AVERAGE LENGTH OF TIME	
Average Length of Time In Program:	26.00 Days
PER PARTICIPANT EXPENDITURES	
Funds Expended Per Program Participant:	<b>\$1,566.00</b>

**Progress Report Comments - Fiscal:** Provide any additional information that further explains or is important to the interpretation of the expenditures identified in the progress report. Also, if a modification was approved during the reporting period, the details of the modification should be provided in this section.

The total allocated funds for FY 06-07 were \$415,568. Of this amount, \$363,117 was allocated for the STAR program and \$52,451 was allocated for the Juvenile Drug Court program. Due to staff vacancies, \$15,000 was moved from the STAR program to the Juvenile Drug Court program.

**Progress Report Instructions:** For each outcome listed in the table, report the program results in the boxes provided. REPORT NUMBERS ONLY. DO NOT INCLUDE ANY SYMBOLS, CHARACTERS OR WORDS WITH THE NUMBERS ("%", "pct.," "percent," etc.). Inclusion of anything other than numbers will result in the entry being "zeroed out."

PRIOR TO COMPLETING THE TABLE, [CLICK HERE](#) FOR SPECIFIC, IMPORTANT GUIDANCE ON PROVIDING ALL REQUIRED OUTCOME INFORMATION.

**Juvenile Participant Outcome Measures**

Outcome:	Arrest Rate (All Arrests)	Completion of Probation Rate	Incarceration Rate

Outcome Measure Expressed as:	A Mean or Average	A Percentage	A Mean or Average
Program Goal or Expectation for Outcome Measure:	Decrease (Relative Goal) : Magnitude Unknown	Increase (Relative Goal) : Magnitude Unknown	Decrease (Relative Goal) : Magnitude Unknown
Goal Expressed With Reference to:	Program Participants at an Earlier Point in Time	Contemporaneous Group Similar to Group that Receives Program Services	Program Participants at an Earlier Point in Time
If Goal for Outcome Measure is Expressed with Reference to Conduct of Program Participants at an Earlier Point in Time. What is the Earlier Time Period?	Some Standard Period of Time Prior to Program Entry	N/A	Some Standard Period of Time Prior to Program Entry
Goal for Outcome Measure Refers to Conduct of Program Participants During Following Time Period:	During or at End of Standard Period of Time from Point of Program Entry	During or at End of Standard Period of Time from Point of Program Entry	During or at End of Standard Period of Time from Point of Program Entry
Approximate Length of Time in Days Represented by Results for Program Participants:	180 Days	180 Days	180 Days
Approximate Length of Time in Days Represented by Results for Reference Group:	180 Days	180 Days	180 Days
Number of Program Participants for Whom Results Reported:	133	133	133
Results For Program Participants:	0.27 Mean/Avg.	42.11 %	0.27 Mean/Avg.
Estimated Number of <b>Additional Current Year</b> Program Participants for Whom Results Will Be Reported Next Year:	108	108	108
Number of Subjects in Reference Group :	133	30	133
Results for Reference Group:	0.44 Mean/Avg.	6.67 %	0.44 Mean/Avg.
Estimated Number of <b>Additional Current Year</b> Reference Group Subjects for Whom Results Will Be Reported Next Year:	108	0	108

Outcome:	Rate of Completion of Restitution	Rate of Completion of Court-Ordered Community Service	Probation Violation Rate
Outcome Measure Expressed as:	A Percentage	A Percentage	A Mean or Average
Program Goal or Expectation for Outcome Measure:	Increase (Relative Goal) : Magnitude Unknown	Increase (Relative Goal) : Magnitude Unknown	Decrease (Relative Goal) : Magnitude Unknown
Goal Expressed With Reference to:	Contemporaneous Group Similar to Group that Receives Program Services	Contemporaneous Group Similar to Group that Receives Program Services	Program Participants at an Earlier Point in Time
If Goal for Outcome Measure is Expressed with Reference to Conduct of Program Participants at an Earlier Point in Time. What is the Earlier Time Period?	N/A	N/A	Some Standard Period of Time Prior to Program Entry
Goal for Outcome Measure Refers to Conduct of Program Participants During Following Time Period:	During or at End of Standard Period of Time from Point of Program Entry	During or at End of Standard Period of Time from Point of Program Entry	During or at End of Standard Period of Time from Point of Program Entry
Approximate Length of Time in Days Represented by Results for Program Participants:	180 Days	180 Days	180 Days

Approximate Length of Time in Days Represented by Results for Reference Group:	180 Days	180 Days	180 Days
Number of Program Participants for Whom Results Reported:	22	70	133
Results For Program Participants:	31.82 %	52.86 %	0.22 Mean/Avg.
Estimated Number of <b>Additional Current Year</b> Program Participants for Whom Results Will Be Reported Next Year:	34	71	108
Number of Subjects in Reference Group :	6	18	133
Results for Reference Group:	0 %	27.78 %	0.28 Mean/Avg.
Estimated Number of <b>Additional Current Year</b> Reference Group Subjects for Whom Results Will Be Reported Next Year:	0	0	108

**Progress Report Comments - Outcomes:** Provide any additional information that further explains or is important to the interpretation of the results reported in the progress report, including program implementation issues, pending additional program results, supplemental evaluation findings (process evaluations, case studies, cost-benefit analysis, etc.), the results of statistical significance testing, program changes emanating from the evaluation results, etc.

**Napa County's STAR Program Annual Report**

The STAR ( Success Through Acting Responsibly ) program is a delinquency intervention program of the Napa County Probation Department. The purpose of the program is to increase the competencies of juvenile probationers and their families so that youth successfully complete probation, do not re-offend and attempt to repair the harm they might have done to a victim. The program is staffed with two Deputy Probation Officers and one Social Worker who works under a memorandum of understanding with Napa County Health and Human Services.

**Program Services**

There are several programs available to youth participating in the STAR program. Referrals for programs and services are made by Probation Officers who supervise youth. The program services youth receive are a function of the YLS/CMI ( Youth Level of Service/Case Management Inventory ), a comprehensive case management system designed to help Probationers assess the needs of all juvenile offenders. Over the last year, the department implemented the use of the YLS/CMI risk/needs assessment and all youth on probation were assessed. To facilitate the use of this instrument, all juvenile probation staff attended training in the use of the YLS /CMI tool, how to administer it and how to incorporate its findings into a youth's case plan. Six month updates will coincide with required six month case plan updates, thereby providing a snap shot with which to measure risk needs and services. Assessments are reviewed as the offender's progress through their probation periods and their risk levels are adjusted according to the level of need.

Over the last year, the Napa County Probation Department has begun to approach risk reduction through Evidenced Based Practices a progressive, organized use of direct current scientific evidence to guide and inform efficient and effective correctional services. All juvenile probation staff have been trained in Evidenced Based Practices and Motivational Interviewing techniques. Additional staff have been, and will continue to be trained to be departmental trainers in Cognitive Behavior programs which will be offered on an ongoing basis. During the current IMPACT session, a cognitive behavior group has been provided by departmental trainers for all IMPACT participants. The Department has committed to engage in Evidence Based Practice as a departmental practice, and it has been the focus of programming services available to youth in and out of custody. A Quality Assurance Committee has been established to oversee these new programs and ensure that proper training is being provided to staff.

The Napa County Probation Department has developed and begun to utilize new tools and techniques for the delivery of effective interventions which include targeting criminogenic risk and needs assessments (YLS/CMI); balancing an integrated approach to sanctions and interventions; incorporating social learning practices and delivery of services in the form of motivational interviewing and cognitive behavior treatment

For youth in custody, the following services are available but not limited to:

- The YLS/CMI will be administered by a Probation Officer on each youth placed on probation.
- An initial mental health and substance abuse screening of all detainees soon after they are admitted into Juvenile Hall, using the Massachusetts Youth Screening Instrument ( MAYSI ). This instrument is administered by the STAR Social Worker.

- IMPACT program continues to be held quarterly for youth in and out of custody.
- Aggression Replacement Training ( ART ), which is a thirty ( 30 ) session evidence based program group, developed specifically for institutional settings. This program is designed for adolescents and teaches them pro-social and interpersonal skills; alternative methods to aggressive behavior and techniques to utilize when provoked; values related to respecting others, and anger management.
- Thinking For a Change (TFC ), and Victim Impact, both evidenced based programs. Also, available, is the Life Skills Program, and although it is not evidenced based programming, it offers ongoing open ended, programming which focuses on identifying, understanding and practicing social, communication and decision making skills which aid youth in dealing with issues related to peer pressure, exercising good judgment and expressing emotions in a socially appropriate manner.
- The Parent Project parent trainings are offered in English & Spanish for parents in need of services.
- Brief Intervention substance abuse treatment is provided weekly to youth in custody by the Wolfe Center staff who utilize the Insight Class Program Curriculum, an evidenced based early intervention and pre-assessment tool and educational program. It is designed to enhance proactive factors and move toward reducing known risk factors.
- Home visiting and job search assistance for youth and families in need of services.
- Aftercare and transitioning services for youth leaving out of home care and re-entering the community.

#### Performance Data

Last year the program served 226 youth. Of those youth, 146 completed the program; 38 were unsuccessful and 42 are still in progress. One Hundred and forty-three( 143 ) youth were assessed with the YLS/CMI to identify (1) their risk level for re-offense and (2) their level of need regarding risk factors that should be prioritized for intervention. The eight needs identified by the YLS/CMI are those that are most responsive to intervention and if left unmet, the most likely to lead to recidivism.

#### Mandated Outcomes

The program's mandated outcomes focus on six areas: arrest rates, incarceration rates; probation violation rates; rates for completion of probation, rates for completion of community work service, and rates of completion of restitution payment.

For this program, there was an average of .44 arrests per participant six months prior to services (this includes both new offenses and violations of probation). This figure dropped to .27 on average six months post services. This average is the total number of arrests divided by the 133 program participants who completed their 180 day outcome period after the start date of their services. These pre and post program percentages remained the same for the incarceration rates of the participating youth in the program. The probation violation rates for program youth averaged .28 pre-program services and .22 post-program services. Forty two percent of program youth completed probation within six months of program entry in comparison to 6 percent of the comparison group. This year 95% of the youth completed their community service, 52% of which completed within six months of starting their program. For those in the program, 31% completed their restitution payments.

#### Implementation Challenges

Last Year, Napa County Probation Department implemented training with Mark Carey, President of the American Probation and Parole Association ( APPA ). Mr. Carey provided staff with an orientation to evidenced based practices ( EBP) and identified best practice activities that were being implemented in other jurisdictions. He facilitated the development of an initial action plan for implementing EBP in Napa. Mr. Carey asserted that Cognitive Behavioral Programming ( CBP ) needed to be conducted , at a minimum of two times per week for a minimum of ninety minutes per session, in order for any beneficial behavior change to occur. Scheduling group times of this length and duration has continued to pose some situational strategic challenges.

Last year, programming offered to youth in Juvenile Hall was inconsistent due to competing Juvenile Hall programs; scheduling home passes, and visitation, etc. In an attempt to offer more consistent programming, the Department implemented additional A.R.T ( Aggression Replacement Training). This programming is held in the Blanckenburg Room at Juvenile Probation for youth in Juvenile Hall and youth out of custody. Youth are enrolled in the group and if they should become incarcerated during any of the thirty week sessions, they are brought into the groups from juvenile hall. This has helped reduce the inconsistency in delivery of the entire A.R.T program to youth in Juvenile Hall, who for various reasons, were missing a sufficient number of classes to warrant unsuccessful program completion. ALDEA counseling center offers additional A.R.T. groups for youth who are out of custody.

In order to increase the number of youth being served, this year, A.R.T sessions will be held twice a week, with the intended outcome to increase stronger bonding by youth in the group, to decrease the overall length of the program from 30 weeks to 15 weeks, and thereby assist youth in the completion of court ordered programming in order to expedite their dismissal from Probation. Additionally, the Napa County Office of education and the Probation Department have agreed to provide the A.R.T program to the Court and Community school youth .This A.R.T group is facilitated by a Probation Officer and an ALDEA social worker.

Though well known to the corrections community, A.R.T. it is not well known by local treatment providers. To increase the number trained staff available to provide more group offerings, the Department sent several Probation Officers and the AB 1913 social worker to A.R.T facilitators training.

## Overall Program

There have been some changes in the STAR program over the last year. One factor contributing to these changes is that last year, the two AB 1913 social workers, who were trained to be A.R.T facilitators, left their positions for other agencies, and the department was without program facilitators for several months until the current AB 1913 social worker began the assignment in February 2007. Additionally, one of the Juvenile Hall staff trained in A.R.T also left the agency. Therefore, there were fewer group sessions available.

A second factor is that the new evidenced based programming being implemented is longer in duration. Additionally, the IMPACT program has limited capacity per session and is only held quarterly. These two factors have resulted in a higher number of youth in progress, as they began the programming in the last fiscal year but won't complete until this fiscal year.

A third factor involves a need to develop an internal structure within the department to make sure youth are being ordered into the appropriate programs within a specific time frame so youth have sufficient opportunity to successfully complete any programming the court has ordered.

There has been an increase in the number of youth who did not complete programming. Given the transient status of youth in custody, some youth began Juvenile Hall programming (Thinking For A Change ) and were unable to finish it once they were released from custody before all the sessions were completed. Additional Thinking for A Change programming will be added this year so that youth can continue their programming once they are released from custody.

Last, evidenced based practices indicate medium to medium-high risk offenders should be the target group to which EBP programming should be focused. EBP indicates medium to medium- high risk offenders require a minimum of 100-200 hours of evidenced based intervention programming in order for any beneficial behavioral change to occur. High risk offenders require a minimum of 200-300 hours to have any impact. Due to the limited number of days in which the EBP groups were offered, the minimum number of group hours was not attained in the last year. This year more youth will complete at least the minimum number of group hours because the number of EBP groups offered will be increased.

The changes identified above will increase program services available to youth as the Probation Department and local service providers increase program availability to youth in and out of custody. These changes will also assist in increasing the number of youth the STAR program serves.

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**The Juvenile Justice Crime Prevention Act**  
**Napa: 2007 Progress Report for Juvenile Drug Court**

In the area below, please enter program expenditures for each identified line item from each funding source incurred during Fiscal Year 2006 - 2007

ALLOCATED FUNDS FOR FISCAL YEAR 2006 - 2007		<b>\$52,451</b>	
PROGRAM EXPENDITURES FOR 2006 - 2007	State Funds	Interest	Non-JJCPA Funds
Salaries and Benefits: (Help)	\$0	\$0	Total Non-JJCPA Funds: \$0
Services and Supplies: (Help)	\$0	\$0	
Professional Services: (Help)	\$0	\$0	
Community-Based Organizations: (Help)	\$67,431	\$0	
Fixed Assets: (Help)	\$0	\$0	
Administrative Overhead (Maximum = 0.5% of State Funds): (Help)	\$0	\$0	
Other: (Help)	\$0	\$0	
Fund Totals:	<b>\$67,431</b>	<b>\$0</b>	
Program Total for 2006 - 2007 Fiscal Year:	<b>\$67,431</b>		

Enter the number of juveniles who participated in the program during the fiscal year 2006 - 2007. Provide separate counts for those completed the program, those who were 'in progress' as the end of the fiscal year (i.e., still 'enrolled' in the program), and those who did not complete the program (i.e., failed to completed the program and are no longer 'enrolled' in the program).

NUMBER OF PROGRAM PARTICIPANTS	
Completed Program:	2
In Progress:	8
Did Not Complete Program:	7
Total:	<b>17.00</b>

Enter the approximate average length of time spent in the program by all program participants during the fiscal year.

AVERAGE LENGTH OF TIME	
Average Length of Time In Program:	<b>226.00 Days</b>
PER PARTICIPANT EXPENDITURES	
Funds Expended Per Program Participant:	<b>\$3,967.00</b>

**Progress Report Comments - Fiscal:** Provide any additional information that further explains or is important to the interpretation of the expenditures identified in the progress report. Also, if a modification was approved during the reporting period, the details of the modification should be provided in this section.

The total allocated funds for FY 06-07 were \$415,568. Of this amount, \$363,117 was allocated for the STAR program and \$52,451 was allocated for the Juvenile Drug Court program. Due to staff vacancies, \$15,000 was moved from the STAR program to the Juvenile Drug Court program.

**Progress Report Instructions:** For each outcome listed in the table, report the program results in the boxes provided. REPORT NUMBERS ONLY. DO NOT INCLUDE ANY SYMBOLS, CHARACTERS OR WORDS WITH THE NUMBERS ("%," "pct.," "percent," etc.). Inclusion of anything other than numbers will result in the entry being "zeroed out."

PRIOR TO COMPLETING THE TABLE, [CLICK HERE](#) FOR SPECIFIC, IMPORTANT GUIDANCE ON PROVIDING ALL REQUIRED OUTCOME INFORMATION.

**Juvenile Participant Outcome Measures**

Outcome:	Arrest Rate (All Arrests)	Completion of Probation Rate	Incarceration Rate

Outcome Measure Expressed as:	A Mean or Average	A Percentage	A Mean or Average
Program Goal or Expectation for Outcome Measure:	Decrease (Relative Goal) : Magnitude Unkown	No Change (Relative Goal) : 0	Decrease (Relative Goal) : Magnitude Unkown
Goal Expressed With Reference to:	Program Participants at an Earlier Point in Time	Contemporaneous Group Similar to Group that Receives Program Services	Program Participants at an Earlier Point in Time
If Goal for Outcome Measure is Expressed with Reference to Conduct of Program Participants at an Earlier Point in Time. What is the Earlier Time Period?	Some Standard Period of Time Prior to Program Entry	N/A	Some Standard Period of Time Prior to Program Entry
Goal for Outcome Measure Refers to Conduct of Program Participants During Following Time Period:	During or at End of Standard Period of Time from Point of Program Entry	During or at End of Standard Period of Time from Point of Program Entry	During or at End of Standard Period of Time from Point of Program Entry
Approximate Length of Time in Days Represented by Results for Program Participants:	365 Days	365 Days	365 Days
Approximate Length of Time in Days Represented by Results for Reference Group:	365 Days	365 Days	365 Days
Number of Program Participants for Whom Results Reported:	11	11	11
Results For Program Participants:	3.91 Mean/Avg.	18.18 %	3.91 Mean/Avg.
Estimated Number of <b>Additional Current Year</b> Program Participants for Whom Results Will Be Reported Next Year:	8	8	8
Number of Subjects in Reference Group :	11	30	11
Results for Reference Group:	2.55 Mean/Avg.	6.67 %	2.55 Mean/Avg.
Estimated Number of <b>Additional Current Year</b> Reference Group Subjects for Whom Results Will Be Reported Next Year:	8	0	8

Outcome:	<b>Rate of Completion of Restitution</b>	<b>Rate of Completion of Court-Ordered Community Service</b>	<b>Probation Violation Rate</b>
Outcome Measure Expressed as:	A Percentage	A Percentage	A Mean or Average
Program Goal or Expectation for Outcome Measure:	No Change (Relative Goal) : 0	No Change (Relative Goal) : 0	Decrease (Relative Goal) : Magnitude Unkown
Goal Expressed With Reference to:	Contemporaneous Group Similar to Group that Receives Program Services	Contemporaneous Group Similar to Group that Receives Program Services	Program Participants at an Earlier Point in Time
If Goal for Outcome Measure is Expressed with Reference to Conduct of Program Participants at an Earlier Point in Time. What is the Earlier Time Period?	N/A	N/A	Some Standard Period of Time Prior to Program Entry
Goal for Outcome Measure Refers to Conduct of Program Participants During Following Time Period:	During or at End of Standard Period of Time from Point of Program Entry	During or at End of Standard Period of Time from Point of Program Entry	During or at End of Standard Period of Time from Point of Program Entry
Approximate Length of Time in Days Represented by Results for Program Participants:	365 Days	365 Days	365 Days



Approximate Length of Time in Days Represented by Results for Reference Group:	365 Days	365 Days	365 Days
Number of Program Participants for Whom Results Reported:	11	7	11
Results For Program Participants:	18.18 %	14.29 %	3.45 Mean/Avg.
Estimated Number of <b>Additional Current Year</b> Program Participants for Whom Results Will Be Reported Next Year:	8	5	8
Number of Subjects in Reference Group :	6	18	11
Results for Reference Group:	0 %	27.78 %	1.55 Mean/Avg.
Estimated Number of <b>Additional Current Year</b> Reference Group Subjects for Whom Results Will Be Reported Next Year:	0	0	8

**Progress Report Comments - Outcomes:** Provide any additional information that further explains or is important to the interpretation of the results reported in the progress report, including program implementation issues, pending additional program results, supplemental evaluation findings (process evaluations, case studies, cost-benefit analysis, etc.), the results of statistical significance testing, program changes emanating from the evaluation results, etc.

#### **Napa County Juvenile Drug Court Program Annual Report**

The Juvenile Drug Court (JDC) program is a post-disposition program using a multi-agency approach to reducing and/or eliminating substance abuse and the crimes associated with substance abuse among the juvenile population in Napa County. Those agencies which have joined together as the JDC Team to establish this program include: The Juvenile Court, Probation Department, District Attorney's Office, Public Defender's Office, the Napa County Office of Education, and the Wolfe Center, an intensive evidence-based outpatient treatment program for youth.

The focus of the JDC program is to help minors break their pattern of addiction and the associated negative behaviors. It is an alternate disposition available to minor's who meet certain eligibility and suitability requirements which include motivation and commitment by both the minor and his/her parents to complete an intensive seven phase program. The program includes the following aspects: Intensive supervision by Juvenile Probation; frequent Court reviews; a treatment program to address substance abuse issues, random and frequent chemical testing and curfew checks; clean and sober recreational activities; immediate sanctions for non-compliance; and rewards for progress.

#### **Program Services**

Clients who are referred to the Drug Court program are initially assessed by the Probation Department to determine their level of risk using the YLS/CMI (Youth Level of Service/Case Management System), a comprehensive case management system designed to help Probation Officers assess the needs of all juvenile offenders. The client is also referred to the Wolfe Center for an assessment. The client is ordered into the Drug Court program by the Juvenile Court and ordered to participate in substance abuse treatment at the Wolfe Center.

The Wolfe Center provides case management services to all Drug Court clients in an intensive day treatment model including enrollment at Wolfe High School – a community school operated on campus by the Napa County Office of Education. Clients in this track attend a combined treatment and school program for approximately 45 hours per week. Other tracks provide for six to twenty hours of program services per week. The treatment provided is based on the stages of change including seven treatment phases which generally take a minimum of twelve months to complete and an average of eighteen to twenty-four months. While in the program, clients and their families receive traditional treatment components of assessment, treatment planning, education, parental support, education, individual and group therapy, psychiatric evaluation and at times, medication management.

In addition to the Wolfe Center, Drug Court participants are provided intensive supervision by the Probation Officer who is responsible for monitoring the client's Court orders. The Probation Officer is responsible for referring clients and their families to community based services to address co-occurring issues. When Juvenile Drug Court clients are committed to Juvenile Hall there are several programs available to them including but not limited to: an initial mental health and substance abuse screening, using the Massachusetts Youth Screening Instrument (MAYSI); Thinking for a Change; art and music therapy; and Aggression Replacement Training (ART). Drug Court clients are often released from Juvenile Hall temporarily to attend treatment at the Wolfe Center and/or other services and programs to ensure the client remains on track with his/her treatment plan.

#### **Performance Data**

Last year the Juvenile Drug Court Program served 17 youth. Of those youth, 2 successfully completed the program; 7 were unsuccessful; and 8 youth are still in progress. Each of these youth were assessed with the YSL/CMI to identify (1) their risk level for re-offense and (2) their level of need regarding risk factors that should be prioritized for intervention, specifically in the area of substance abuse.



**Mandated Outcomes**

The program's outcomes focus on six areas: arrest rates, incarceration rates; probation violation rates, rates for completion of probation; rates for completion community work service; and rates for completion of restitution.

For this program, there was an averages of 2.55 arrests per participant one year prior to services (this includes new offenses and probation violations). This figure increased to 3.91 on average for the year from point of program entry. The probation violation rates for program youth averaged 1.55 pre-program services and increased to 3.45 post program entry. 18.18% of the program youth completed probation within a year of program entry in comparison to 6.67 % percent of the reference group. This year 14% of youth completed their community work service compared to 27.78 % of the reference group. For those in program, 18 % completed their restitution payments. By comparison, none of the 6 reference group youth completed restitution. The reference group consists of youth similar to the youth who participated in the JDC program and did not meet the criteria to receive Juvenile Drug Court services.

**Overall Program**

The JDC limits the number of program participants active at a given time. This is in order to provide intensive supervision and therapeutic services to the JDC participants. Additionally, most clients come into JDC in the pre-contemplative stage of change and it takes a significant amount of time to move a client into the action and maintenance stages of change. On average, a JDC participant may take 18 months to 2 years to successfully complete the 7 phases of the WOLFE Center Program which is the therapeutic program in which JDC clients are required to participate. Therefore, participants may be in the program longer than a fiscal year.

A number of factors are likely to account for the number of participants who did not successfully complete the program. Often times, Wolfe Center in collaboration with Probation will assess clients who meet clinical criteria for addiction and would benefit from a higher level of care, yet they are allowed an opportunity to succeed in the community and are given intensive supervision and structure. Also, at times, there is lack of structure or cooperation by the parent. Additionally, there are a significant number of JDC clients who present with a variety of issues and/or dual diagnosis. And finally, there have been JDC clients who commit new crimes, including gang enhancements, requiring a higher level of care.

The JDC program often runs on the premise of harm reduction versus abstinence. However, when JDC participants violate their court orders and/or program directives, many times they are sanctioned with flash incarceration. Although the goal is to decrease arrest/incarceration rates, in actuality there may be an increase in arrest/incarceration rates because of the higher level of intensive supervision.

The time spent in JDC and at the Wolfe Center better prepares participants for treatment services in a residential setting. Therefore, clients often make significant progress in a residential treatment program after participating in the Wolfe Center as they are ready to be more engaged in treatment. Upon returning from residential treatment, these clients are offered the opportunity to return to Wolfe Center as a step down program.

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