



Northern Recycling Operations & Waste Services, LLC  
Devlin Road Recycling and Transfer Facility  
889 Devlin Road • American Canyon, CA 94503  
(707) 252-0500

Napa Vallejo Waste Management Authority

1195 Third Street B-210

Napa, CA 94559

11-2-15

Attn: Rich Luthy

Subject: Extra Labor cost during construction projects

Rich,

As you know, the construction project to remove and replace the main transfer station tipping floor, required that Northern Recycling direct all self haul customers and contractors to dump all loads outside in the C&D processing area. This was required due to the fact that the main load chutes were closed for demolition and reconstruction. All residential and commercial MSW was loaded into transfer trucks through an alternate load chute that is, a single load chute originally designed for loading a Trans pack compactor system which was used for containerized rail trash hauling in the 1990's. The single load chute is much smaller in size, which requires extra labor to size and sort bulky items to fit through the restricted load chute.

Northern Recycling and Waste Service was able to keep the transfer station open and operating during all construction projects with little disruption to customers. Northern Recycling was able to perform all of the receiving, processing, diversion and shipping of MSW and ADC but, the double handling of material resulted in extra labor costs in order to perform all tasks.

Northern Recycling also incurred some additional labor costs during the Phase 1 road project, which required that all customer traffic into and out of the facility was changed to allow the contractor to remove and replace the main road and parking lots at the office and HHW facility. Northern Recycling added two additional people to control traffic and provide customer service at two entrances which kept traffic moving and minimized confusion, and provided a safer work place.

We have attached a table that shows the comparison of labor cost for 25 weeks in 2013 and then the labor cost for the 25 weeks during the tipping floor construction project in 2014.

We have also attached a table showing the labor costs for the two traffic control customer service people hired for the Phase 1 road project.

Please contact me if you have any further questions

Thank you,

A handwritten signature in black ink, appearing to read 'SK', with a long horizontal flourish extending to the right.

Steve Kelley

Month & Year	Position	Amount
Jan-13	Sorter	22860.97
Feb-13	Sorter	23104.43
Mar-13	Sorter	23780.47
Apr-13	Sorter	24456.85
May-13	Sorter	22445.06
Jun-13	Sorter	26632.96
Jul-13	Sorter	6286.72
		<b>149567.46</b>

Month & Year	Position	Amount
Dec-13	Sorter	2257.38
Jan-14	Sorter	37353.52
Feb-14	Sorter	34604.09
Mar-14	Sorter	29228.71
Apr-14	Sorter	32860.72
May-14	Sorter	36684.15
Jun-14	Sorter	23501.33
		<b>196489.9</b>

Month & Year	Position	Amount
Jul-14	Spotter	1819.63
Aug-14	Spotter	5580.72
		7400.35