



Agenda Date: 9/21/2015

Agenda Placement: 6C

## Upper Valley Waste Management Agency Board Agenda Letter

---

**TO:** Board of Directors  
**FROM:** Steven Lederer - Manager  
Upper Valley Waste Management Agency  
**REPORT BY:** Steven Lederer, DIR OF PUB WKS/DIST ENGINEER - 259-8228  
**SUBJECT:** Strategic Planning

---

### **RECOMMENDATION**

Board discussion on the need to conduct a Strategic Planning Session.

### **EXECUTIVE SUMMARY**

During the Board's August meeting, the Board discussed the need to conducted a comprehensive strategic planning session in the context of a possible contract extension and construction of new projects. Since UVDS withdrew their extension proposal, the genesis of this discussion has evaporated. As such, the question remains as to whether the Board still has an interest in pursuing strategic planning effort, and if so, at what level.

### **FISCAL IMPACT**

Is there a Fiscal Impact?                      No

### **ENVIRONMENTAL IMPACT**

ENVIRONMENTAL DETERMINATION: The proposed action is not a project as defined by 14 California Code of Regulations 15378 (State CEQA Guidelines) and therefore CEQA is not applicable.

### **BACKGROUND AND DISCUSSION**

During the Board's August meeting, the Board discussed the need to conducted a comprehensive strategic planning session in the context of a possible contract extension and construction of new projects. Since UVDS withdrew their extension proposal, the genesis of this discussion has evaporated. As such, the question remains

as to whether the Board still has an interest in pursuing strategic planning effort, and if so, at what level.

While some level of strategic planning seems warranted, the level of effort the Board previously proposed may be excessive since many of the decisions the Board might have had to make (new projects, changes in rate methodology, contract extension) are now likely 10 years out (the end of the current contract). Nonetheless, some effort, discussion coming challenges (such as organics regulations) may warrant a broader discussion.

Staff we present "pros and cons" of the matter and seek Board direction.

### **SUPPORTING DOCUMENTS**

None

Recommendation: Approve

Reviewed By: Steven Lederer