UVDS & CFL Rate Adjustments

February 10, 2020

Summary

- Franchise Fee of 10% (4 year phase in)
- Operating Ratio 88.5% to 85% (4 year phase in)
- CFL Tip Rate Increase 8% per year
- Move JPA fees from CFL to UVDS
- UVDS Rate Impact 5.21% average over 4 years
- Change Fuel Index from OPIS (Oil Price Info Service) to Department of Energy Fuel Index
- Change Inflation Factor from 89% and 93% CPI to the average of CPI and WST
- Adjust Cost Service Factors from individual jurisdictions to Valley Floor, Hill and Mountain

Rate Adjustments

| | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
|---------------------|-------|-------|-------|-------|-------|-------|
| | | | | | | |
| Franchise Fee % | 0.0% | 2.5% | 5.0% | 7.5% | 10.0% | 10.0% |
| | | | | | | |
| Operating Ratio % | 88.5% | 88.0% | 86.5% | 85.5% | 85.0% | 85.0% |
| | | | | | | |
| UVDS CFL Rate | | | | | | |
| Adjustment % | 0% | 8% | 8% | 8% | 8% | 0% |
| | | | | | | |
| Rate Impact % | 0% | 5.67% | 5.09% | 5.21% | 4.87% | 0.46% |
| | | | | | | |
| Assumed Normal | | | | | | |
| Rate Increase % | 0% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| | | | | | | |
| Total Rate Impact % | 0% | 8.67% | 8.09% | 8.21% | 7.87% | 3.46% |

Estimated Franchise Fees

| | Revenue | | | | | | |
|------------|---------|------|---------------------------------------|-----------|-------------|-------------|-------------|
| | % | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| | | | | | | | |
| Calistoga | 15.4% | | \$48,546 | \$102,601 | \$161,728 | \$226,865 | \$237,913 |
| | | | | | | | |
| St Helena | 20.8% | | \$65,497 | \$138,426 | \$218,199 | \$306,080 | \$320,985 |
| | | | , , , , , , , , , , , , , , , , , , , | ,, - | + -, | , , | ,, |
| Yountville | 10.4% | | \$32,727 | \$69,168 | \$109,028 | \$152,939 | \$160,387 |
| County | | | | | | | |
| Zone 3 | 53.4% | | \$168,373 | \$355,853 | \$560,924 | \$786,840 | \$825,157 |
| 20110 0 | 00.470 | | Ψ100,070 | Ψοσο,σσο | Ψ000,02- | Ψ100,040 | Ψ020,107 |
| | | | | | | | |
| Total | 100% | | \$315,142 | \$666,048 | \$1,049,878 | \$1,472,725 | \$1,544,442 |

Future Rate Comps

| Residential 35 gal. / | | | | | | |
|-----------------------|----------|----------|------------|------------|------------|------------|
| month | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| Calistoga | \$25.08 | \$27.26 | \$29.46 | \$31.88 | \$34.39 | \$35.58 |
| St Helena | \$25.77 | \$28.01 | \$30.27 | \$32.75 | \$35.33 | \$36.56 |
| Yountville | \$26.66 | \$28.97 | \$31.32 | \$33.89 | \$36.55 | \$37.82 |
| County Zone 3 | \$35.43 | \$38.50 | \$41.62 | \$45.03 | \$48.58 | \$50.26 |
| City of Napa | \$30.40 | \$32.83 | \$34.80 | \$35.85 | \$36.92 | \$38.03 |
| County Zone 1 | \$35.74 | \$36.81 | \$37.92 | \$39.05 | \$40.23 | \$41.43 |
| County Zone 2 | \$38.40 | \$39.55 | \$40.74 | \$41.96 | \$43.22 | \$44.52 |
| Commercial 4 yard | | | | | | |
| 1x / wk / month | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| Calistoga | \$589.11 | \$640.21 | \$691.97 | \$748.76 | \$807.69 | \$835.67 |
| St Helena | \$528.40 | \$574.23 | \$620.66 | \$671.60 | \$724.45 | \$749.55 |
| Yountville | \$631.42 | \$686.19 | \$741.67 | \$802.54 | \$865.70 | \$895.69 |
| County Zone 3 | \$703.35 | \$764.36 | \$826.16 | \$893.96 | \$964.31 | \$997.72 |
| City of Napa | \$902.70 | \$974.92 | \$1,033.41 | \$1,064.41 | \$1,096.35 | \$1,129.24 |
| County Zone 1 | \$970.55 | \$999.67 | \$1,029.66 | \$1,060.55 | \$1,092.36 | \$1,125.13 |
| County Zone 2 | NA | NA | NA | NA | NA | NA |
| 20 yard debris box | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| Calistoga | \$625.01 | \$679.22 | \$734.14 | \$794.39 | \$856.91 | \$886.59 |
| St Helena | \$542.01 | \$589.02 | \$636.65 | \$688.90 | \$743.11 | \$768.86 |
| Yountville | \$724.06 | \$786.87 | \$850.49 | \$920.29 | \$992.71 | \$1,027.10 |
| County Zone 3 | \$724.06 | \$786.87 | \$850.49 | \$920.29 | \$992.71 | \$1,027.10 |
| City of Napa | \$737.20 | \$796.18 | \$843.95 | \$869.26 | \$895.34 | \$922.20 |
| County Zone 1 | \$614.80 | \$633.24 | \$652.24 | \$671.81 | \$691.96 | \$712.72 |
| County Zone 2 | \$830.10 | \$855.00 | \$880.65 | \$907.07 | \$934.28 | \$962.31 |

Comp Rates Residential 32 gallon / month

| Calistoga | \$26.58 | Richmond | \$50.11 | Palo Alto | \$50.07 |
|-----------------------------|---------|--------------------|---------|---------------------|---------|
| St Helena | \$25.77 | El Cerito | \$58.60 | Mountian View | \$34.95 |
| Yountville | \$26.66 | San Pablo | \$33.59 | Saratoga | \$30.95 |
| County Zone 3 | \$35.43 | Hercules | \$40.15 | Los Gatos | \$30.04 |
| | | Crockett | \$35.29 | | |
| City of Napa | \$30.40 | Pinole | \$37.21 | Redwood City | \$30.86 |
| County Zone 1 | \$35.74 | Rodeo | \$29.99 | San Mateo | \$24.93 |
| County Zone 2 | \$38.40 | WCC Unincorporated | \$36.60 | San Bruno | \$30.09 |
| | | | | Daly City | \$26.03 |
| San Rafael | \$43.37 | San Ramon | \$32.20 | South San Francisco | \$32.68 |
| Ross | \$41.36 | Livermore | \$38.85 | | |
| Larkspur | \$49.00 | Berkeley | \$43.66 | San Francisco | \$50.81 |
| Fairfax | \$42.78 | Piedmont | \$87.57 | | |
| San Anselmo | \$47.95 | Oakland | \$49.88 | | |
| Marin County Unincorporated | \$49.17 | Newark | \$34.68 | | |
| Corte Madera | \$38.44 | Union City | \$47.78 | | |
| Mill Valley | \$48.96 | | | | |
| Tiburon | \$46.14 | Concord | \$35.14 | | |
| Belvedere | \$57.43 | Pittsburg | \$43.38 | | |
| | | Pleasant Hill | \$29.17 | | |
| Santa Rosa | \$33.13 | | | | |
| Sonoma - Creekside | \$39.74 | Danville | \$28.84 | | |
| Sonoma - Temelec | \$36.11 | Lafayette | \$35.86 | | |
| | | Moraga | \$35.40 | | |
| Bencia | \$31.46 | Orinda | \$45.48 | | |

Estimated Rate Balancing

| Existing Monthly Rates | 35 gal. Cart | 4 yrd Bin 1 x wk | 20 yard Box |
|------------------------|--------------|---------------------|----------------|
| Calistoga | 25.08 | 589.11 | 625.01 |
| St Helena | 25.77 | 528.40 | 542.01 |
| Yountville | 26.66 | 631.42 | 724.06 |
| County | 35.43 | 703.35 | 724.06 |
| Weighted Average | 30.09 | 631.01 | 679.34 |

| All The Same Rate | 35 gal. Cart | 4 yrd Bin 1 x wk | 20 yard Box |
|-------------------|--------------|---------------------|----------------|
| Calistoga | 20% | 7% | 9% |
| St Helena | 17% | 19% | 25% |
| Yountville | 13% | 0% | -6% |
| County | -15% | -10% | -6% |

30.09

| Cities/Town The Same Rate & County Unchanged | 35 gal. Cart | 4 yrd Bin 1 x wk | 20 yard Box |
|--|--------------|---------------------|----------------|
| Calistoga | 2.5% | -3.3% | -2.4% |
| St Helena | -0.2% | 7.8% | 12.5% |
| Yountville | -3.6% | -9.8% | -15.8% |
| County | 0% | 0% | 0.0% |

Weighted Average

Weighted Average

25.71

569.38

631.01

609.74

679.34