

COMMENTER	COMMENT	STAFF RESPONSE
<p>A. League of Women Voters Robyn Brode Orsini December 16, 2018</p>	<p>A.1 It is clear that the plan is still a rough draft and needs substantial work to make it truly <i>strategic</i>. It includes such a broad array of tasks that it is difficult to call them strategies as opposed to simply a to-do list of things great, small, and everything in between.</p>	<p>A strategy is a high-level plan to organize limited resources in achieving one or more goals under conditions of uncertainty. Strategy involves setting goals, determining actions to achieve the goals, and mobilizing resources to execute the actions. Strategy can evolve as an organization adapts to changing circumstances. Staff believes that the draft Strategic Plan is comprehensive, thoughtful, and forward thinking.</p>
	<p>A.2 While the draft references many tasks, it omits any detail of the large <i>strategic</i> issues the county is wrestling with, both now and within the 2019–2022 plan period. Omitted issues include watershed protection, regulation of the solar industry, and the impacts of increasing population growth. We hope these large strategic issues will be incorporated into the Board’s work plan during the upcoming three-year period.</p>	<p>The County’s responsibilities and vision encompass a wide range of issues, and the draft Strategic Plan reflects those broad responsibilities. Watershed protection (Items 9.A, 9.D, and 9.E), regulation of solar (6.D), and future growth (8.A and 8.B) are all already included in the draft Strategic Plan.</p>
	<p>A.3 Certain terms used in the draft need definition to give their usage clear meaning. For example, we know from participation in the strategic planning meetings that county residents have a unifying concern about “transparency,” which to us means openness, inclusion, and ready availability of information. It is not clear that the county’s use of the term always carries that meaning. As another example, the term “partner” is used frequently in the plan, which is vague in and of itself as well as raising issues of transparency. It is difficult to discern who such partners would be, how they would be chosen, the basis for selecting them, how one becomes partner, and so forth.</p>	<p>Staff believes that the County’s approach to transparency has been clearly demonstrated through the process to date. Over 40 public meetings went into preparation of the draft plan, involving a spectrum of interests and community groups. In addition, thousands of residents contributed their opinions through our on-line surveys. The draft Strategic Plan was provided well in advance of the Board of Supervisor’s meeting and will be considered in a public meeting, where both this comment and others will be presented.</p> <p>Goal 16 best illustrates how the County views transparency. The purpose of transparency is to empower residents, by providing</p>

		<p>information to the people who live here so that they can make informed decisions about public policy, government operations, and elected/appointed officials. Action 16.B would provide regular updates on the performance of the Strategic Plan; measure its implementation and share that with the public; and involve the public in the preparation of the next Strategic Plan.</p> <p>The County currently works with many partners, including local, state, and federal agencies; non-profit organizations; individuals; businesses; and others. The type of partners depends on the issue and what resources both the County and the partner(s) can bring to the solution.</p>
	<p>A.4 The Board's consideration and potential adoption of the draft Strategic Plan is scheduled for a week before Christmas, a major holiday for county residents and a time when people are distracted by family and holiday matters. The League, on behalf of interested and involved residents, requests that the Board of Supervisors honor the importance of public participation in this process and the sensitivity in finalizing such an important matter that will guide its decisions in the next three years. It therefore asks that public comment on the draft be continued to January when we can all turn again to the business of being responsible citizens and can more easily participate in decisions affecting our governance.</p>	<p>The request for a continuance to January is noted and will be considered by the Board.</p>
	<p>A.5 The League encourages setting regular periods for benchmarking and review over the three-year</p>	<p>See Action 16.D, which states: "Develop updated performance metrics and regularly report to the public on status of strategic and</p>

	implementation period. This would allow community stakeholders, city councils, and other interested parties to continue to be involved and to increase the plan's effectiveness as a planning tool.	financial initiatives." Once the draft Strategic Plan is approved, staff will work with stakeholders to develop metrics to measure the progress of implementation.
B. Lori Stelling Napa Resident December 16, 2018	B.1 I will be heading out of town today and unable to attend this Tuesday's Board of Supervisor's meeting and wanted to inquire whether it would be possible to hold a second public meeting due to the complexity of the issues at hand.	The request for a continuance to January is noted and will be considered by the Board.
	B.2 As a parent, as well as someone who lives with autoimmune challenges, I am deeply concerned that our CAP address the climate crisis swiftly, as recommended in both the recent IPCC and US governmental reports on climate change. Also, from my view, we need to do a far better job of protecting our forests and watersheds, in general, as well as in healing the state of our air quality. This past year, I spent much of July through September wearing a mask in my yard and on local walks due to the smoke and the smog in our valley. We cannot wait any longer to implement the smart climate solutions that are already available to us. Our CAP must be bold, as no other type of action will be enough to turn the ship of global warming around, not to mention simply improve our air quality. Again, I urge you to consider holding a second public meeting to learn of <u>current</u> public views on these complex issues. As a world-renowned region, Napa has the opportunity to become a model sustainable	Action 8.C calls for the adoption and implementation of a Climate Action Plan, to support the goal of approaching growth based on data-informed decisions. Goal 9 includes several recommended actions to improve protection of our forests and watersheds.

	<p>community within the next 10 years and inspire other communities to do the same. From my perspective, with the resources and creativity available to us, to do anything otherwise would be failing to live up to our responsibility as citizens of this valley, this country, and this planet, not to mention our responsibility to our children to provide a world that is inhabitable, with clean air, clean water, and healthy ecosystems. Therefore, a bold CAP that is practical, feasible and measurable, is an absolute necessity at this stage of the game.</p>	
<p>C. Eve Kahn Get a Grip on Growth December 14, 2018</p>	<p>C.1 This draft is a major step in the right direction but, honestly, needs some tuning before it becomes a final plan. I hope you allow the community to have additional time to review, comment, and prioritize these action steps.</p>	<p>The request for a continuance to January is noted and will be considered by the Board.</p>
	<p>C.2 There are 16 goals with an average of 5 specific action steps = 80 action steps. The BOS and the community should agree on priorities as this is a lot to accomplish in a 3-year timeframe. What is the next step?</p>	<p>The next step will be for the Board to set priorities for the actions included in the adopted Strategic Plan. Department Heads will then integrate those actions into their work plans, and evaluate what resources are needed to implement the action items. Those that can be implemented with current resources can start to move forward. Where additional resources are required, those requests would be included in the proposed Fiscal Year 2019-2020 budget and considered by the Board of Supervisors in June.</p>
	<p>C.3 What are the metrics for success?</p>	<p>Action 16.D states: "Develop updated performance metrics and regularly report to the public on status of strategic and financial initiatives." Once the draft Strategic Plan is approved, staff will work with stakeholders to</p>

		develop metrics to measure the progress of implementation.
	C.4 Who are the partners mentioned in the plan?	The County currently works with many partners, including local, state, and federal agencies; non-profit organizations; individuals; businesses; and others. The type of partners depends on the issue and what resources both the County and the partner(s) can bring to the solution.
	C.5 Combine goal #7 and #13 that relate to housing opportunities. Collaboration should not be the goal – rather a component of the process. For example Goal #13 should be reworded to: “ Create Housing Opportunities through collaboration”	Goal 7 refers to those actions that the County can take directly to remove or lower barriers to housing. Goal 13 refers to those actions where the County will require assistance from other individuals, organizations, and/or agencies in order to improve housing opportunities. The way that the goal is currently worded makes clear that collaboration is a means to achieve housing opportunities. However, the suggested wording works equally well.
	C.6 Goal #3 Enhance emergency preparedness: almost all are staff focused. Where & how do our residents benefit? No mention of new warning sirens or alternative notification? Suggest a broader use of techniques and technologies, not only Nixle, especially for rural residential communities like Silverado CC, Berryessa Estates, Berryessa Highlands, and Angwin. No mention of limiting growth or putting utilities underground in high fire prone areas.	<p>As detailed during the extensive presentation before the Board of Supervisors on October 9, 2018, the County is already implementing the IPAWS warning system, hi-lo sirens for Sheriff's cars, evacuation tags, ALERT cameras, and other actions to benefit residents in times of emergency. Actions 6.B, 6.C, 6.D, and 6.F will further build on the work that is underway by encouraging residents to take direct action and to look at comprehensive disaster planning.</p> <p>Action 8.B discusses the issue of growth by evaluating grape and wine production to determine potential development capacity.</p> <p>At over \$1 million per mile, placing utilities underground is a very expensive effort, especially in rural areas, and involves higher</p>

		<p>maintenance costs. It would also likely require the acquisition of additional rights-of-way. Under State law, those costs are paid by customers within the jurisdiction.</p>
	<p>C.7 Action 6D is a mashup of many different issues not all consistent with Goal #6: Suggest separating these actions and including where appropriate elsewhere in the plan.</p>	<p>A stable economy is in part dependent on predictable and sustainable regulations that allow for long-term business investment. The topics are varied, but they are all issues where there is a degree of uncertainty in the implementation of existing rules that requires further definition and clarification.</p>
	<p>C.8 Wording in Action 7A is confusing. Suggestion: Continue to enforce illegal short-term rental violations. Is this a strategic or a tactical action?</p>	<p>The way that the action is currently worded makes clear that the County would work to reduce short-term rental violations. However, the suggested wording works equally well.</p> <p>A tactic is an action to achieve a particular goal. All action items are tactics to achieve the goal that they support. The goals and the actions together comprise the County's strategy.</p>
	<p>C.9 Am concerned with the vague wording in 9D: "Create buffers around municipal reservoirs..." What is the desired result of the buffer? What are the effective industry standards?</p>	<p>Some cities have expressed concern about the potential effects of development on the water quality within municipal reservoirs. By creating buffers where development would be limited, the potential for the contamination of local drinking water supplies could be reduced.</p> <p>Setback standards can vary between jurisdictions. Once the Board approves the draft Strategic Plan, staff will begin to evaluate the issue and work with stakeholders to develop recommendations.</p>
	<p>C.10 Am concerned with the limited focus of 10C. Increasing electric vehicle charging stations should not be limited to the 5th Street</p>	<p>The County of Napa is the area's largest employer and staff believes that an initial focus in the next three years on the downtown and south campuses will have the</p>

	Garage and South Campus. What about other County facilities?	greatest positive benefit to encouraging alternative vehicles and reducing emissions. This effort will be expanded to other areas, once this first phase is successfully completed.
	C.11 Am concerned that Action 14A will not meet the goal of increasing intergovernmental cooperation. Having a staff member summarize issues discussed at city and town councils is looking backward. City and County should be communicating before items come for a vote, not after.	County staff are in regular communication with the staff from the cities and town, and try to let the Board of Supervisors know about items in advance whenever possible. However, Council meetings may occur in between scheduled Board meetings, and items are sometimes added to Council meetings with short notice. Improving dialogue and the lines of communication between the jurisdictions is a key first step towards improving cooperation.
	C.12 I think it will be most useful to have the 'red dot' issues/topics as well as survey results at Tues' meeting to help focus on priorities.	All of the summary information from the public workshops and surveys is available on the County website for reference.
D. Save the Family Farm William Wolf December 13, 2018	D.1 Thank you for the feedback on the strategic plan. At the meeting I attend and the other meeting my group attend Save the Family Farm was one of the top 3 issues. As I reviewed the draft plan I did not see anything on Save the Family Farm. Can you help me understand why Save the Family Farm was not listed on the draft ?	Small Family Farms did arise as an important issue in some meetings, however, the modifications requested would require amending the Winery Development Ordinance, General Plan, and Measure P. These items were not listed as goals for the next three years.
E. George Calyonidis December 12, 2018	E.1 This is an excellent first draft considering its complexity and the short time frame from Input to its drafting. My recommendation is for the BOS to allocate two public hearings to facilitate and benefit from public input. This is especially appropriate due to the approaching holiday season.	The request for a continuance to January is noted and will be considered by the Board.
F. Bloodlines Wine	F.1	The Sheriff's Department and law enforcement agencies are actively

<p>Amy Whiteford December 12, 2018</p>	<p>Are we doing everything that we can to prevent gun violence in our County and schools? Are we enforcing gun control and providing mental services to those vulnerable to committing violent crimes?</p>	<p>removing illegal weapons and prosecuting violators. County officials work through forums such as Rock the Ride to increase awareness of actions that can be taken to reduce gun violence. The County also works with our State and Federal lobbyists on legislation to further strengthen gun laws.</p> <p>Mental Health therapy services are available to Napa County residents who are Medi-Cal eligible. Therapy may be provided through on-site mental health staff or contracted organizational providers in the community. In addition, the County's Adult Medication Services provide psychiatric evaluation and ongoing medication management for adults with a serious mental illness. The draft Strategic Plan includes Actions 1.B and 1.C to further improve the provision of mental health services.</p>
	<p>F.2 Soda Canyon Road needs improvements such as guard rails, turn outs, a "rent" or reservation system to the volunteer fire station to temporarily stage trucks in its parking lot. Incorporate in the permit process of new projects off of Soda Canyon Road a cost share program to help fund these projects and maintain and/or repave the road.</p>	<p>The County has an adopted road maintenance and rehabilitation plan, as referenced in Action 5.E in the draft Strategic Plan. It is a five-year plan, which allocates local and state funds to those roads where the need is the greatest, as determined through the pavement management system.</p> <p>Under State law, the County can only charge permit applicants their fair share of the road improvements needed to address impacts created by new development. Costs cannot be charged to applicants for general road improvements and/or maintenance. Local property owners may want to consider the formation of a Community Facilities District (CFD), where assessments are made to pay for</p>

		regular road improvements and maintenance.
	F.3 What is going on with the old JV Warehouse building on Silverado Trail and First Street? It seems like it would be an excellent location for apartments or condos with underground parking.	This property is located within the City of Napa and is outside the County's land use control. You may want to contact the City for information regarding this site.
	F.4 Please make sure that any changes to existing conservation regulations are "data-informed decisions" rather than emotionally-driven decisions.	See Goal 8, which states: "Develop a balanced approach to growth based on data-informed decisions."
	F.5 Chariot.com is a rideshare service that people are using to commute to work. My cousin uses it in San Francisco everyday. It seems that if we bring a service such as this to Napa, we could get a lot of cars off of the roads. Especially for common routes such as to Napa Valley Unified School District offices, Queen of the Valley, and Napa County or from Napa to Saint Helena.	The County is working on a pilot program with NVT (Napa Valley Transportation Authority) and MTC (Metropolitan Transportation Commission), as well as industry leaders to develop a proposal for bringing the Chariot program to Napa. MTC approved the proposal and it should be getting started sometime next year.
G. Debby Fortune Walton December 11, 2018	G.1 What are the supervisors doing to make our air quality a priority? Napa county should take a leadership role on this issue. The citizens should not bear the cost of this outdated vineyard practice. I understand the role of Bay Area air quality management. However, the county needs a stronger role. This Coombsville vineyard is clearly not trained on dry/smokeless burning. What local accountability is in place? As far as I can tell, none. Is this issue addressed in the county's climate action plan?	The County's Agricultural Commissioner has taken a direct role in educating and working with vineyard owners to adopt methods to reduce smoke from field burning. County staff work closely with Bay Area Air Quality Management District enforcement personnel when problems are reported. In addition, the Climate Action Plan addresses the issue of burning vineyard waste in Measure AG-5, which states: Support BAAQMD in efforts to reduce open burning of removed agricultural biomass and flood debris.